

Subject:	Rossen	Rossendale LUF Regeneration		Status:	For P	ublicat	tion	
	Progran	nme – Outlin	е					
	Execution	xecution Plan						
Report to:	Full Cou	ull Council		Date:	28 th J	une 20)23	
Report of:	Director	of Economic		Lead member:	Econ	omic D	evelopment	
	Develop	ment						
Key Decision:	\boxtimes	Forward Pl	an 🛚	General Exceptio	n 🗌	Spec	ial Urgency	
Equality Impact	t Assess	ment:	Required:	No	Attac	hed:	No	
Biodiversity Impact Assessment: Required:		No	Attac	hed:	No			
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Recommendations

- 1. To note the content of the successful bid for £17.95m from the Government's Capital Levelling Up Fund, this being:
 - Regeneration of Rawtenstall and Bacup market areas,
 - Improvements to public realm on Union Street, Bacup and from Rawtenstall to the top of Bank Street
 - Establishment of 'The Bridge' Skills and Employability Centre
 - Capacity enhancements to Rawtenstall gyratory.
- 2. To note the contents of the draft Memorandum of Understanding.
- 3. To delegate authority to the Director of Economic Development and Lead Member for Economic Development the following:
 - The procurement and appointment of all design consultants for the programme. These include architects (including highways), Civil and Structural, Mechanical, Electrical and plumbing together with Quantity Surveying, External Project Management and Clerk of Works.
 - The procurement and appointment of any other consultant required to support the delivery of the programme.
 - To proceed with all planning applications and statutory authorisations required to deliver the project, including authorising the demolition of the former Barclays Bank building on Market St, Bacup
 - To authorise Lancashire County Council to complete concept designs for the gyratory.
 - The procurement for the construction works related to the programme and appoint the contractors accordingly, under the JCT Design and Build.
 - The invitation to tender for pre-let arrangements for the new cycle hub and café facility in Bacup
 - To agree a Market Trader transition plan for Bacup and Rawtenstall whilst the works take place.
 - Any application and acceptance for additional external funding to support the objectives of the Capital Levelling Up Fund Programme.
 - Seek and act on opportunities for the "Bridge" Skills and Employability Centre.

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- 4. Delegate Authority to Chief Finance Officer and the Lead Member for Resources to enter into a Grant Funding Agreement with LCC for their £1.5m contribution to the Capital Levelling Up Fund Programme.
- 5. To Delegate Authority to Cabinet to:
 - Agree any changes to the Programme
 - Establish a Rossendale Regeneration Board of stakeholders to support engagement activity and delivery
 - Approve concept designs for each aspect of the programme.
 - Approve the consultation, engagement and communication plan
 - Agree the Exit Strategy for the Programme.
- 6. Delegate Authority to Rossendale Council's Programme Board to:
 - Monitor Spend
 - Oversee Programme Delivery
 - Manage Risks

1.0 EXECUTIVE SUMMARY

- 1.1 Levelling Up is a key Government policy to promote economic growth and tackle the gap between income levels in the regions compared to more prosperous areas. As funding has now been approved, the delivery of the Capital Levelling Up Fund (CLUF) Programme is key to meeting those needs, and supports delivery of the Council priority *A Thriving Local Economy.*
- 1.2 The successful bid has been developed through the Rossendale Levelling Up Board with the Leader, Leader of the Opposition, MPs and leading business representatives. The bid focuses on the key investment themes, local transport projects that make a genuine difference to local areas and town centre and high street regeneration. Specifically, this relates to Rossendale Town Centres focusing on our markets, public realm improvement and skills development and Rawtenstall gyratory improvements to ease traffic flow and reduce congestion.
- 1.3 The collective projects that make up the programme have been awarded £17.95m from the Capital Levelling Up Fund, £1.5m from Lancashire County Council and £1.8m from Rossendale Borough Council. Following the success of the bid, focus now turns to delivery within the funding deadline of March 2026.
- 1.4 This report seeks authorisation to procure the design and construction teams to carry out works necessary for the successful delivery of the programme. The report also covers how the programme will be governed, managed and monitored.

2.0 BACKGROUND

- 2.1 This element of Capital Levelling Up Funding (CLUF) focuses on three investment themes: local transport projects that make a genuine difference to local areas; town centre and high street regeneration; and support for maintaining and expanding the UK's world- leading portfolio of cultural and heritage assets. In Rossendale this will support:
 - a. **Transport investments** improvements to the traffic flows around Rawtenstall Gyratory and increases the effectiveness of active travel in the area.

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- b. **Regeneration and town centre investment -** to improve the public realm of Rawtenstall and Bacup and the revitalise the two markets.
- c. **Cultural investment –** creation of community space in a new Bacup market square and a performance venue in Rawtenstall market.
- 2.2 The Council's Corporate Plan identifies a thriving economy as a priority. This is supported by the Council's Economic Development Strategy. This has five priority areas, including town centres as well as skills and employability. The Council has also adopted the Bacup and Haslingden 2040 Visions and Masterplans that set out our 20-year priorities for those town centres. Within the Corporate Plan we clearly identify that we wish to support Bacup, Haslingden and Rawtenstall town centres as better places to provide their own unique offers and a destination for local shoppers and visitors.
- 2.3 Delivering this programme will:
 - Introduce employment opportunities in Bacup and improve the physical environment and heritage buildings
 - Further improve the leisure and retail offer in Rawtenstall Town Centre
 - Strengthen our offer for visitors to raise the profile of the Borough's attractions
 - Allow us to work with schools and businesses to match future business opportunities with the right skills provision so that local people can benefit from local job opportunities.
- 2.4 The draft Memorandum of Understanding (MOU) indicates the Rossendale Borough Council and Lancashire County Council have until March 2026 to spend the CLUF funding. This is not a generous amount of time to deliver the complex projects so it is important that we make good progress with the development and the delivery of the programme.

3. ABOUT THE CAPITAL LUF PROJECTS

3.1 To support the Capital LUF bid submission, the projects were categorised under the following themes:

Project 1: Rossendale Town Centres

- Bacup Market redevelopment and Union Street public realm
- Rawtenstall Market reconfiguration and associated public realm
- Rawtenstall Connected
- 'The Bridge' Skills and Employability Hub

Project 2: Rawtenstall Gyratory

- Introduction of safe cycle and pedestrian opportunities as part of and surrounding the gyratory
- Cut congestion and reduce carbon emissions, improving air quality and overall experience of transport users
- Unlocking the borough's future housing and employment growth as committed in years 1-15 in the adopted Rossendale Local Plan

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4. TIMELINE

4.1 Bacup Market Square Area and Union Street- Temple Court

Aspiration: Two modern landmark buildings in the traditional setting with flexible outdoor pop up space and landscaped area.

Aim: to provide transitional day to evening, inclusive family friendly offer that resonates with local people, capturing growing professional catchment population

Offer:

- New, flexible Indoor Market Hall area providing eco-friendly facilities and design, including an increased number of modern stalls, a zoned food area, dedicated trader storage, updated public toilets and a new seating/dining area. Extended opening hours to 5-6 days.
- Unique Cycle Hub with café, bike hire, training and shop facilities
- Resolution of the steep incline and access from one of the main routes to the Market area with tiered landscaped seating and enhanced linkages
- Union Street made one way, with widened paving to promote pedestrian friendly and accessible routes and opportunities for "Café culture".
 - June 2023 Planning Application for the Demolition of former Barclays Bank, Bacup
 - o July 2023- Procurement of the design team
 - August 2023- Appointment of Demolition Contractor
 - September 2023 Demolition of former Barclays Bank
 - August 2023 Concept Designs
 - o August-September 2023 Public consultation
 - September 2023 Discussions around S278 with LCC
 - January 2024 RIBA Stage 3 Design
 - February 2024- Planning application submitted
 - February June 2024 procurement of main contractor
 - May 2024- RIBA Stage 4 completion
 - o July 2024 Main Contractor contract award
 - July 2024 Demolition of market stalls
 - February 2026- Handover of buildings

NB: It is intended to use the same contractor and design team for Union Street so that works can easily be co-ordinated and disruption is minimal throughout the town.

4.2 Rawtenstall Market

Aspiration: To sympathetically upgrade the iconic building

Aim: The market can prosper again as a place for enterprise, community activities and cohesion

Offer:

Remodelling of Market Hall and external area, including futureproofing the asset, new indoor stage and seating, relocating food cabins, canopied events and seating area, pop up space and pedestrian access.

- July 2023 Procurement of design team
- August 2023- Concept designs

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- o August-September 2023- Public consultation
- January 2024- RIBA Stage 3 Design
- o February 2024- Planning application submitted
- February June 2024 Procurement of main contractor
- o May 2024 RIBA Stage 4 completion
- July 2024 Main Contractor contract award
- February 2026 completion of the market buildings

4.3 Rawtenstall Connected

Aspiration: To improve the walking routes between Buffer Stop and the Market

Aim: To guide footfall and visitors from the train platform on an attractive and welcoming route along Bank Street to the Market

Offer: Introduce a continuous paving palette, artwork and lighting along a promenade

This project is smaller than other works listed above. Therefore, a programme of works will follow once the procurement of contractors and both market schemes are in delivery.

4.4 The Bridge Skills to Employment

Aspiration: A centre to bridge the gap between skills and employment

Aim: To create a skills and employability hub that stands out from a traditional educational settings

Offer: A welcoming space with café, learning rooms, workshop and activity rooms in the same co-working space as local businesses.

- August 2023 September 2024 to shortlist a number of properties for the skills and employment hub
- o August 2023-September 2024 Market testing and research on proposals
- o August 2023 October 2024 Engagement with potential future stakeholders
- o October 2024 Negotiate and agree schedule of works on premises
- Winter 2024 Main Contractor contract Award
- September 2025 Completion of scheme

NB: An exit plan for "The Bridge Skills to Employment" project will be presented to Cabinet once all detail is obtained and suitable premises identified as per the recommendation in 3.

4.5 Gyratory

Aspiration: To future proof the gyratory in Rawtenstall to allow for smooth traffic flow and support the growing economy

Aim: Remove the strategic road infrastructure bottleneck to developing housing and employment sites

Offer: Improve the capacity of the gyratory by 17% through alterations to the layout.

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- June 2023- engagement with LCC Highways
- Summer 2023- Develop Concept Design
- o August 2023-September 2023 Public Consultation
- September 2023- Planning application submitted (if required)
- November 2023- Detailed design, taking on board consultation comments, completed by
- January 2024- Main highways Construction Tender (via LCC)
- o February 2024 Tender award
- March 2024- Non-disruptive enabling works start
- o Easter Holidays March 2024 Main Contract works start
- o All works complete by February 2026.

NB: This is an indicative timetable which may change as the concept design is developed further.

5. GOVERNANCE

- 5.1 Rossendale Council's Programme Board will govern the project. This will include financial monitoring, managing risks, communications and overseeing the day-to-day smooth running of the programme. The Programme Board is made up of key Council officers and is an effective tool for project management. Programme Board is chaired by the Council's Chief Executive.
- 5.2 Rossendale Council's Cabinet will have overall authority for decision-making. This includes approvals to any changes of the project parameters, such as spend or project scope. Cabinet will also agree the final concept designs relating to the individual projects following in-depth consultation. Cabinet will also make decisions relating to Exit Strategy for the project, this includes the management and operation of the market building and "Bridge to Employment". The Capital Levelling Up Fund progress will be verbally reported to cabinet monthly, with separate reports as a minimum on a quarterly basis.
- 5.3 This project will require key stakeholders in Rossendale to help guide the strategic delivery and ensure that skills and expertise are drawn on appropriately. The project also requires external scrutiny and oversight. During the bid development, a Levelling Up Fund Board guided the project. Three subgroups were established:
 - 1. Skills and enterprise
 - 2. Town centres and heritage
 - 3. Transport
- It is proposed to refresh the Terms of Reference for this group and rename "Rossendale Regeneration Board" to allow the group to provide other insight into other related projects. The board will meet a minimum of two times per year, with the opportunity to add further meetings if required. The sub-groups will meet at an appropriate frequency to their requirements. Stakeholders of this group include both large and small business representatives, skills, heritage and highways experts along with the MP for Rossendale and Darwen and Leader of Rossendale Council. A representative of the Bacup 2040 Strategic Board will also be a key representative of the Rossendale Regeneration Board.
- 5.5 Since the award of the funding, an Officer group has been established to co-ordinate the smooth running of the programme. This working group will not have any specific reporting requirements or decision making, but will resolve and overcome tasks collectively. The Officer

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group includes finance, economic development, legal, communications, planning and property and highways officers. Other officers can be called if relevant to their role.

In April 2023, a Rossendale Regeneration Programme Manager role was recruited to internally manage the programme. The Programme Manager will be responsible for submitting the relevant reports and evidence to the main funding body. The Programme Manager will also arrange and co-ordinate the necessary design-team and site meetings and will be the lead of all design team and contractor instructions.

6. PROPOSED PROCUREMENT:

6.1 Bacup Market - Architectural Services

- 6.2 In 2019, Rossendale Council tendered the opportunity for an Architect to develop concepts to support a Future High Street Fund submission for related works at Bacup Market. This application was unsuccessful. As Greig and Stephenson were the successful Architect's from that tender, they were used to provide the concept design for the Levelling Up Fund submission. Given that this is now a different project with a different source of funding and in order to comply with Public Contract Regulations and Procurement Regulation thresholds, it is now necessary to conduct a new tender for Architectural Services.
- 6.3 To meet the regulations thresholds, it is recommended to use an existing Public Framework Agreement with pre-agreed and previously tendered rates for Architectural Services. Due to the tight time scales for the delivery of Bacup Market and Union Street, it is possible to make a direct award, which would save time and offer value for money. Delegated Authority is requested to the Director of Economic Development and Lead Member for Economic Development to appoint an Architect through a compliant Public Framework Agreement.

7. Rawtenstall Market - Architectural Services

7.1 Concept designs have been initially developed for Rawtenstall Market but there is no further agreement in place. Delegated Authority is requested to the Director of Economic Development and Lead Member for Economic Development to tender the opportunity via an open tender, attracting a mix of local and expert architects.

8. Bacup / Rawtenstall / Gyratory - External Project Manager/Contracts Administrator (PM/CA)

8.1 An external Project Manager will oversee the gyratory and both markets from RIBA 2-7 ensuring the project runs on time and to budget, whilst ensuring the necessary communication flows between each of the project teams. Delegated Authority is requested to the Director of Economic Development and Lead Member for Economic Development to tender the opportunity via an open tender, attracting a mix of local and expert Consultants.

9. Bacup Market and Rawtenstall Market- Cost Consultant / MEP / CIVILS

9.1 This project will require in depth support from a cost consultant, Mechanical Electrical and Plumbing and Civils. Delegated Authority to the Director of Economic Development in conjunction with the Lead Member is requested to complete two separate Open Tenders for each of the three suppliers listed above (6 x open tenders in total).

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10. Other Consultants

10.1 It will be necessary to appoint various other specialist consultants throughout the design and construction phases of the project. Principal Designer, Geotechnical Consultants, Fire Engineer, Acoustic Consultant, Ecologists, etc., can be appointed via a direct appointment or three quotes process. These elements are smaller than those above, which means the values will be lower.

11. Clerk of Works

11.1 In house staff with the necessary building experience will check the build quality meets the standards required and specified.

12. Rawtenstall Market and Bacup Market and Union Street- Construction Contractor

12.1 The construction contractors for each market will be appointed through separate two stage tender process. This will be via a necessary framework agreement due to the cost. A JCT Design & Build contract will be legal document to support this. Delegated Authority to the Director of Economic Development in conjunction with the Lead Member is requested to approve the necessary framework agreements.

13. Barclays Bank Demolition Contractor

13.1 The former Barclays Bank is currently vacant and is having a negative impact on the local community and surrounding businesses. It is intended to demolish this building sooner that the rest of the project in Bacup. Delegated Authority is requested to the Director of Economic Development and Lead Member for Economic Development to demolish the former bank building and complete an open tender for a demolition contractor.

14. Rawtenstall Gyratory

14.1 Traffic/Road Management Designers

- 14.2 Given the complex nature of this particular piece of work, it is highly recommended that the Authority works closely with Lancashire County Council's Highways team to deliver the necessary changes to the Gyratory.
- 14.3 Atkins have previously been appointed through the funding bid development to model the traffic in the area and understand what alterations can be made to future proof the gyratory. It is understood that there were some concerns from the highways authority on the initial proposal and therefore it is requested to allow LCC to provide a revised concept design.
- 14.4 The concept design will then need to be developed in detail. Authority is requested to be delegated to the Director of Economic Development in conjunction with the Lead Member to for a specialist Road and Traffic Engineering Design Consultant through a framework agreement and award the contract to the successful candidates.

14.5 Gyratory - Cost Consultants

14.6 This project will require in depth support from a qualified, quality cost-consultant. Delegated Authority to the Director of Economic Development in conjunction with the Lead Member is requested to complete an Open Tender for the cost-consultant.

14.7 Gyratory - Contractor

14.8 The main contractor for the highways work will be required to have the relevant experience and be approved by Lancashire County Council. Delegated Authority is requested to the

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Director of Economic Development and Lead Member for Economic Development to appoint a contractor via a suitable LCC approved framework.

15. COMMUNICATION, ENGAGEMENT AND CONSULTATION PLAN

- 15.1 This programme has been developed based on the public's ideas and insight into the challenges they face on a frequent basis, with consultation activity taking place over several years. It is intended to maintain input from the general public and consult with them through the various design developments and publicise the good news stories that accompany the project. An overarching communication and engagement plan will be developed for the Capital Levelling Up Fund with each individual project having a sub-communication plan. This plan will follow the national OASIS framework which is a government approved framework for local authorities.
- 15.2 The aims of the consultation, engagement and communication will be include:
 - Insight- understanding the needs, concerns and barriers of local businesses, residents and visitors
 - Inform- communicate key milestones of the project, how works will be managed and those potentially effected during delivery
 - Consult provide a range of opportunities for the local community to feedback on plans
 - Involve and Empower- Allow stakeholders to test the designs and evaluate the proposals to ensure they meet overall aspiration.
- 15.3 Various techniques will be used to inform the communication plan and examples of these include:
 - Attendance at Rossendale Business Leaders meetings, Community Partnerships, Bacup 2040 Strategic Board, Chamber Groups, Market Trader meetings
 - Questionnaires, drop-in and online sessions and surveys following the publication of concept designs
 - Face to face discussions with business owners and traders immediately impacted by proposals
 - Rossendale Regeneration Subgroup Workshops
 - Key information and good news stories on the dedicated Levelling Up Fund page on the Council Website
 - A dedicated project email address that will be monitored by the Economic Development Team
 - Press releases, Banners and information boards prior to works taking place
 - Hoarding covers while works take place
 - Leaflets and letters to local businesses prior to work taking place
 - Council and cabinet briefing sessions
 - Social media and relevant campaigns
 - Face to face discussions with key partners, such as LCC, Transdev, Lancashire Fire and Rescue Market traders and Play Market Management, skills providers and event organisers to name just a few
 - Regular reports to Rossendale Council's CMT and architect presentations to Rossendale Council's Cabinet
- 15.4 The plan will be presented to Cabinet and it is requested delegated authority to Cabinet to approve. Included in this plan, will be information on how the communication, engagement and consultation is evaluated. This will allow us to understand what has been successful and

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whether approaches and techniques need to be amended appropriately. The plan will also outline how the Town Centre Regeneration Officers can support the project, specifically playing a vital role in communication issues from the community back to the Economic Development team and vice versa. In addition, it is critical to keep market traders informed of progress and milestones that directly affect their running and operation. The detail of the disruption to traders at both market sites will become apparent when stage 2 designs are complete. The relevant Town Centre Regeneration Officers will work closely with both markets to develop a transitional plan.

15.5 It is requested that the Director of Economic Development in conjunction with the Lead Member will approve a market trader transitional plan.

16. EXIT STRATEGY

- 16.1 This programme supports the growth theme identified in the local plan as a "thriving economy" and the associated corporate priority. Following completion, there will be new and improved facilities to manage, these include:
 - New, flexible Indoor Market Hall area providing eco-friendly facilities and design, including an increased number of modern stalls, a zoned food area, dedicated trader storage, updated public toilets and a new seating/dining area. Extended opening hours to 5-6 days
 - Unique Cycle Hub with café, bike hire, training and shop facilities
 - Resolution of the steep incline and access from one of the main routes to the Market area with tiered landscaped seating and enhanced linkages
 - Union Street made one way, with widened paving to promote pedestrian friendly and accessible routes and opportunities for "Café culture".
 - Remodelling of Rawtenstall Market Hall and external area, including future proofing the asset, new indoor stage and seating, relocating food cabins, canopied events and seating area, pop up space and pedestrian access.
 - Improved gyratory and connected area in Rawtenstall
 - A new skills to employment centre
- 16.2 Careful consideration needs to be given as to how these improved or new facilities and public realm will be operated and managed along with the costs involved. Options such as in house management and partner organisation management will be considered, along with the maintenance leasing out premises Work has been completed as part of the Levelling Up Fund bid to show the viability and initial business planning has taken place. It is now requested that Cabinet has delegated authority to approve the project's Exit Strategy.

17. RISKS

This programme will have a dedicated risk register and the Programme Board will be responsible for monitoring and reviewing the risks associated with each individual project. Some of the headline items are listed below

Programme does not achieve overall aspiration and there is a blot on Rossendale Council's reputation.

Mitigation: Developing and executing a dedicated communications, engagement and consultation strategy will protect Rossendale Council's reputation. The effective use of the Programme Board and Rossendale Regeneration Board will guide the programme and ensure that the objectives are met and achieved.

Programme Delays leading to rising costs and unable to deliver in the timescales.

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Mitigation: Agree clear delivery path with each project itemised and a construction programme prior to awarding contracts. Delays identified as soon as possible to allow for the reprogramming.

Speed of Decision Making and failure to obtain relevant delegated authority leading to time delays and rising costs.

Mitigation: To present all decision-making changes to the Cabinet as early as possible. Ensure that the project is a recurring agenda item and any key decisions are easily communicated.

Unable to attract tenderers resulting in works being undelivered.

Mitigation: Present as many opportunities as possible as an open tender to attract a wide variety of suppliers. To make tenders clear and concise. To use our contacts to market the opportunities widely.

Budget constraints leading to reduced scope and unmanaged expectations.

Mitigation: Early concept designs and the appointment of a cost consultant will ensure that schemes are achievable within the budget through cost estimates. Spend will be monitored through the Programme Board and a dedicated accountant will be assigned to the project who will implement a cost control tool to control actual costs with original budgets.

Cost increases and un-foreseen ground conditions issues on site.

Mitigation: The appointment of an external Project Manager and cost consultant to scrutinise the works. Contingency built into the schemes and weekly site meetings to be scheduled.

Land acquisition costs are too high for the gyratory works.

Mitigation: Early liaison with Lancashire Fire and Rescue regarding any concept proposals. Scheme to be designed with as little land required as possible.

Traffic Management and other roadworks happening near the schemes. *Mitigation*: LCC attendance at Officer Group and attendance at the Rossendale Regeneration Board allowing early liaison with external parties and planning.

Phasing constraints and transitional arrangements with market traders.

Mitigation: Regular stakeholder meetings and discussions, with traders and a design implementation plan for Rawtenstall Market to aid with phasing the work. A transitional plan will be approved by the Director of Economic Development and the Lead Member.

Post-contract quality issues.

Mitigation: Appropriate vetting of contractors, either via a framework or through evaluation and a series of PQQs initially, regular inspections of the workmanship through the clerk of works and an adequate defects period brought into the contract which will include retention.

18. FINANCE

18.1 The high level breakdown of the total programme income and expenditure is shown below;

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Expenditure	£
Rossendale Town Centres	13,951,492
Gyratory	7,301,321
Total Expenditure	21,252,813
Funded by	
Governments Levelling Up Fund	17,952,812
Lancashire County Council	1,500,000
Rossendale Borough Council	1,800,000
Total Income	21,252,812

- 18.2 The Council's contribution was included in the Capital Programme as part of the 2023/24 budget process.
- 18.3 It must be noted that on submitting the bid, and again in the MOU the Council has been required to accept responsibility for meeting any cost overruns and underwriting funding contributions, other than the Levelling Up Fund contribution.

19. LEGAL

- 19.1 The legal implications are on the whole covered within the body of the report. All necessary procurements will be carried out in accordance with the Council's Constitution and Public Procurement Regulations with all necessary legal agreements being completed as necessary.
- 19.2 There is a contractual obligation for the Council to discuss potential developments with its joint venture company, RTB Partnerships Limited. The Company shall consider undertaking the development and the Council may not to undertake the development until the Company has been notified and the opportunities discussed. Compliance with the agreement will be maintained to avoid risk of challenge.
- 19.3 The Council has been provided with a draft MOU, which will be finalised in due course and the Council will be expected to sign. Authority to sign this has already been given by Full Council. The MOU is not legally enforceable but it sets out the understanding for the use of the funding and this must be complied with.
- 19.4 Further reports to members will be presented as necessary where delegations are not already in place either via this report or the Council's Constitution.

20. POLICY AND EQUALITIES IMPLICATIONS

- 20.1 Policy implications are included within the body of the report.
- 20.2 Consideration to equalities, appropriate consultation and community engagement will be undertaken throughout the programmes of works of the project and will be given consideration in a relevant and proportionate manner.

21. REASON FOR DECISION

The Delivery of the Capital Levelling Up Fund will support Rossendale to have a Thriving Local Economy and in turn support our Economic Development Aspirations.

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Background Papers		
Document	Place of Inspection	
Draft Memorandum of Understanding	Please arrange appointment with Economic Development economicdevelopment@rossendalebc.gov.uk	
Levelling Up Fund Bid Council Report August 2022	Item C2: Levelling Up Fund Bid	