

REVENUE AND CAPITAL BUDGETS 2007/08





Contents

Foreword	2
Acknowledgement	3
Context & the Council's Financial Strategy	4 - 6
The Council Tax	7
The Revenue Budget	8 - 22
Capital Programme	23 - 25

Foreword

A council's budget is important for many reasons, and to many people:

- For the citizens of the Borough it both reflects how the Council is delivering their priorities in terms of services, but it also indicates how much they have to pay for those services.
- For elected councillors it represents the financial expression of the policies which they have decided to pursue.
- For the Council's staff it gives a clear focus in terms of where they should focus their attention and effort in order to deliver the Council's priorities.

This budget is important for the Council in that it is the second budget produced using the framework set out in our Medium Term Financial Strategy and the first since the Council transferred its housing stock. These changes have provided more flexibility and focus for us in terms of the choices open to us. This budget also represents a further step on the Council's improvement journey and demonstrates our ability to move resources between different areas of the Council in order to ensure that the priorities which we have identified through our consultation work can be delivered.

The publication of this document is also a further enhancement aimed at improving the information available about the Council's finances and hence making them more transparent both to Councillors and the citizens of the Borough.

It is important to us that the budget results in improvements in both the services the Council delivers and the quality of life of the people of Rossendale. Please let us know what you think as we move forward in preparing our plans for future years.



Cllr Duncan Ruddick
Leader of the Council



Cllr Michael Ormerod
Portfolio Holder for Finance
and Risk Management

Acknowledgement

Preparing a budget is a task which involves not just the staff in the Council's accountancy team, it involves staff across the Council and also elected members and members of the public and partners who have responded to the consultation process in very significant volumes of work. The budget that is set out, in the pages that follow, reflects the efforts of all these people, and their hard work, and enthusiasm for the process, is gratefully acknowledged.



Phil Seddon
Head of Finance



Context and the Council's Financial Strategy

The Council's financial strategy for the next three years has been published separately alongside the budget. The strategy is set in the context of:

- A significant tightening of the public finances,
- Heightened expectations around the quality of service that the Council should be able to deliver,
- The requirement to continue to deliver a minimum of 2.5% cashable efficiency savings each year.
- The need to address a history of "high tax, high spend" through restraining council tax increases and demonstrating improved value for money.
- The need to continue the journey of improvement on which the Council embarked some years ago.

The major elements of the strategy are set out in a series of key assumptions which represent the rules within which the Council has agreed it will set its budgets and manage its finances. In terms of the preparation of the budget the most important key assumptions are:

- That the increase in Council Tax should be no more than 3%. Given the level of local government specific inflation this represents a real terms reduction.
- Not using the Council's general reserves to finance ongoing expenditure. This aims to ensure that the budget is sustainable in the longer term without increasing the pressure on Council Tax levels.
- Aiming to finance the Council's capital investment requirements for the medium term without recourse to external long term borrowing. This reduces the cost pressures which impact on the level of Council Tax and requires the Council to actively manage its asset base.

These rules lead the Council to focus on the prudent management of its finances and to ensuring that the differing pressures between the level of spending and the level of Council Tax are weighed in the decisions which Councillors make about the revenue budget and capital investment programme.

Put simply the Council cannot afford to do everything it might want to and the financial strategy together with the corporate priorities agreed by the Council give us a framework within which Councillors can decide what things should be done and what should not.

The Corporate Priorities for the coming year (and the related corporate objectives) are:

- Delivering the quality of service customers have a right to expect (*Customers, Improvement*)
- Delivering regeneration across the Borough (*Economy, Housing*)
- Keeping our Borough clean and green (*Environment*)
- Promoting Rossendale as a place to live and visit (*Economy*)
- Improving health and well being across the Borough (*Health, Housing*)

Enabled by:

- Strong financial management and the delivery of value for money services (*Improvement*)
- Equipping members to act as leaders in the community (*Community Network*)
- Maintaining a workforce with the skills to deliver the priorities for the Borough (*Improvement*)

The financial strategy and the budget aim to concentrate such new investment as is possible on addressing these priorities, while the process of identifying savings aims to minimise the impact on delivering against these priority areas.

This year the process of developing the budget within the financial strategy has allowed councillors, as well as reviewing priorities to go through a process of fundamentally challenging current spending patterns to ensure that they represent the appropriate allocation of resources. The work of these Policy and Budget Review Panels will be reflected in the Council's budget over the next two to three years as various proposals made within them come to fruition.

The key test of any strategy is its success. This can be measured in two ways.

- Has the rate at which Council Tax is increasing been maintained within the rules the Council has set itself?
- Has the Council been able to direct resources into the things which it considers are priorities?

The evidence is that the Council is succeeding on both these counts and is achieving sustained improvement in service performance as measured by Best Value Performance Indicators.

The Council can also demonstrate that it has significantly over achieved the efficiency targets set by Central Government. This is illustrated in the table below:

	2005/06 £000	2006/07 £000	2007/08 £000
Savings Target	315	630	945
Hard Cash Savings	447	660	967
Non Cash Savings	89	92	93
Overachievement	221	122	115

The Government assumes that councils will make no more than 50% of their savings from efficiencies which release cash which can be reinvested in services. The difference in Rossendale is that the Council has achieved its target entirely through savings which involve the release of cash, and this is one of the factors which has contributed to our ability to keep Council Tax increases within our targets.

The figures above are also taken from the last refresh of the Annual Efficiency Statement, a further update is currently being prepared which will show significant gains in addition to those shown above.

The Council's budget consists of more than the element funded through the Council Tax, the capital investment programme is equally important. This is an area where the Council is playing "catch up". There is a significant backlog of maintenance and improvement work needed to bring many of the facilities for which we are responsible up to an acceptable standard.

Through the agreement we made with Green Vale Homes when the Council's housing stock transferred and more actively managing our stock of assets we have been able to direct very significant resources into the capital investment programme without placing additional strain upon the Council's budget for day to day spending.

This programme is also directing resources to address key issues within our corporate priorities including the supply of affordable housing and the issues of housing standards and empty properties.



The Council Tax

For 2007/08 the Council has agreed a Council Tax requirement of £5,090,438. This equates to a charge for Band D properties of £239.32 which is an increase of 2.9% over the 2006/07 figure.

In addition Whitworth Town Council has levied a Parish Precept of £48,031 which represents an increase of 2.07% over the 2006/07 figure. This results in a Band D charge of £20.72 for those residents living within the Whitworth Parish.

Precepting Body	% Increase	Band A	Band B	Band C	Band D		Band E	Band F	Band G	Band H	
		2007/08	2007/08	2007/08	2007/08	Increase		2007/08	2007/08	2007/08	2007/08
		£	£	£		£	Annual				
Rosendale BC	2.90%	159.54	186.14	212.72	239.32	6.74	0.13	292.51	345.68	398.86	478.64
Lancashire County Council	4.95%	697.47	813.71	929.96	1046.20	49.35	0.95	1278.69	1511.18	1743.67	2092.40
Lancashire Fire Authority	4.99%	38.29	44.68	51.06	57.44	2.73	0.05	70.20	82.97	95.73	114.88
Lancashire Police Authority	11.37%	83.97	97.96	111.96	125.95	12.86	0.25	153.94	181.93	209.92	251.90
Total	5.13%	979.27	1142.49	1305.70	1468.91	71.68	1.38	1795.34	2121.76	2448.18	2937.82
Whitworth Parish Council	2.07%	13.82	16.11	18.42	20.72	0.42	0.01	25.32	29.93	34.54	41.44
Total Whitworth Parish	5.09%	993.09	1158.60	1324.12	1489.63	72.10	1.39	1820.66	2151.69	2482.72	2979.26



Revenue Budget Summary

The following pages summarise the whole of the Council's budget and the changes from the previous year.

The Summary of Variations shows the reasons why spending on each of the Council's service areas has changed when compared to 2006/07.

The individual service pages show the breakdown of costs for each service area between:

- **Employee Costs** These are the direct costs of employing staff such as pay and pensions together with indirect costs such as training and employers liability insurance.
- **Running Costs** These included things such as rent, rates, purchase and maintenance of equipment, the running costs of vehicles and payments to contractors for delivering services.
- **Direct Income** This is income generated from outside the Council in the form of grants related to specific activities or charges made for services such as the collection of trade waste.
- **Indirect Costs and Income** These items are the effect of allocating the costs of services such as Finance and Human Resources who support the rest of the organisation across the services they support and of managers who manage a range of services across those services. This also include charges which reflect the use of assets such as offices and depots by services.

Summary of Budget Variations 2006/07 to 2007/08

Service	2006/07 Base Budget £000	Employee-based Inflation £000	Other Inflation, including Income £000	Total Inflation £000	Revenue Impact of the Capital Programme £000	Full Year Effect of Previous Policy Changes £000	Technical and Volume Changes £000	Operational Service Transfers / Recharges £001	Effect of Legislative Changes £000	Growth and Savings £000	Change in Use of Reserves £000	2007/08 Base Budget £000	
Operational Services													
Community and Partnerships	1,194	4	15	19		-40	48	181		-10		1,392	
Customer Services and e Government	1,915	13	79	92		-54	415	-297		-96	-20	1,955	
Economic Regeneration and Strategic Housing	631	11	-20	-9			30	-79				573	
Spatial Development	602	20	-10	10			-13	-19		-13		567	
Street Scene and Liveability	4,189	113	79	192		-212	99	516		3	-31	4,756	
Support Services													
Finance	454	23	-8	15			-25	-277		13	-15	165	
Legal and Democratic Services	1,757	21	-37	-16			-6	-859		-88	-5	783	
Policy and Performance	132	5		5				4				141	
Corporate Management	477	12	-12	0				134		24	-8	627	
Human Resources	221	9		9				-99		7	-30	108	
Non Distributed Costs	318	102		102			-20	255				655	
Financing and Reserves													
Capital Financing and Interest	-776			0		-2	-201	540		-84		-523	
Transfer to/(from) General Reserves	0			0								0	
Transfers to/(from) Earmarked Reserves	-308			0							372	64	
Total	10,806	333	86	419	0	-308	327	0	0	-244	263	11,263	
												Revenue Support Grant and Non Domestic Rates	6,109
												Surplus on Collection Fund	64
												Council Tax Requirement	5,090
												Number of Band D Equivalent Properties	21,270
												Council Tax at Band D (excluding Whitworth)	£ 239.32

Summary of Budget 2007/08

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £000	Net Budget after use of Change Mgmt Reserve £000	Staff Numbers FTE
Operational Services									
Community and Partnerships	118	1,041	1,159	-44	277	1,392	0	1,392	3.00
Customer Services and e Government	544	19,463	20,007	-17,666	-366	1,975	-20	1,955	16.20
Economic Regeneration and Strategic Housing	577	858	1,435	-945	83	573		573	14.00
Spatial Development	734	106	840	-493	220	567	0	567	23.30
Street Scene and Liveability	3,208	2,040	5,248	-1,315	854	4,787	-31	4,756	126.39
Support Services									
Finance	511	295	806	-30	-596	180	-15	165	14.30
Legal and Democratic Services	850	1,114	1,964	-582	-594	788	-5	783	27.48
Policy and Performance	87	24	111	0	30	141		141	2.00
Corporate Management	322	129	451	-137	321	635	-8	627	7.00
Human Resources	322	66	388	0	-250	138	-30	108	6.50
Non Distributed Costs	262	94	356	-7	306	655		655	0.00
Financing and Reserves									
Capital Financing and Interest	0	115	115	-213	-425	-523		-523	0.00
Transfer to/(from) General Reserves			0			0		0	
Transfers to/(from) Earmarked Reserves			0			0	64	64	0.00
Total	7,535	25,345	32,880	-21,432	-140	11,308	-45	11,263	240.17

Summary of Budget 2007/08

Community & Partnerships

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £000	Net Budget after use of Change Mgmt Reserve £000	Staff Numbers FTE
Strategic Functions									
C&P Management and Support	87	43	130		20	150	0	150	2.00
Local Strategic Partnership	31	34	65	-31	2	36	0	36	1.00
Consultation & Community Engagement		2	2			2	0	2	
Leisure and Culture									
Leisure		525	525		208	733	0	733	
Museum		89	89		34	123	0	123	
Voluntary Sector Support									
Grants		238	238	-4	11	245	0	245	
Discretionary Rate Relief		50	50			50	0	50	
Tourism									
General		10	10		2	12	0	12	
Events-									
Rossendale Alive Festival		8	8			8	0	8	
Fireworks Display		5	5			5	0	5	
Christmas Lights		29	29	-9		20	0	20	
Town Twinning		8	8			8	0	8	
Total	118	1,041	1,159	-44	277	1,392	0	1,392	3.00

Summary of Budget 2007/08

Customer Services & E-Government

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £000	Net Budget after use of Change Mgmt Reserve £000	Staff Numbers FTE
Strategic Functions									
CS & eG Management and Support	60		60		3	63		63	1.00
Service Assurance Team	142	6	148		14	162		162	5.00
Communications	71	58	129		17	146	-20	126	2.00
Revenues, Benefits and Customer Services									
Local Tax Collection		424	424	-206	174	392		392	
Benefits Administration		724	724	-637	253	340		340	
Customer Services		215	215	0	-215	0		0	
Benefit Payments		16,373	16,373	-16,499		-126		-126	
Information and Communications Technology									
ICT	211	759	970	-174	-648	148		148	6.20
Telecommunications		89	89		-71	18		18	
Concessionary Travel		789	789		36	825		825	
Local Land Charges	60	26	86	-150	71	7		7	2.00
Total	544	19,463	20,007	-17,666	-366	1,975	-20	1,955	16.20

Summary of Budget 2007/08

Spatial Development

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £'000	Net Budget after use of Change Mgmt Reserve £'000	Staff Numbers FTE
Strategic Functions S D Management and Support	60	4	64		-30	34	0	34	1.00
Planning									
Development Control	336	86	422	-324	154	252	0	252	12.30
Forward Planning	133	34	167	-9	38	196	0	196	4.00
Building Control									
Trading Account	144	-27	117	-159	42	0	0	0	4.20
Borough Council Functions	61	9	70	-1	16	85	0	85	1.80
Total	734	106	840	-493	220	567	0	567	23.30

Summary of Budget 2007/08

Street Scene & Liveability

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £'000	Net Budget after use of Change Mgmt Reserve £'000	Staff Numbers FTE
Strategic Functions									
SS&L Management and Support	607	143	750	-20	-723	7		7	19.56
Community Safety	41	137	178	-3	15	190		190	1.00
Delivery and Enforcement Functions									
Environmental Health	435	210	645	-153	154	646	-16	630	11.50
Markets	43		43	-125	95	13		13	1.97
NEAT	326	21	347	-116	73	304		304	9.00
Highways			0	-17		-17		-17	
Operational Functions									
Refuse & Recycling	767	894	1,661	-725	481	1,417	-15	1,402	37.00
Street Cleansing	348	200	548	-4	251	795		795	19.95
Pest Control		41	41	-16	0	25		25	0.00
Dog Warden		43	43	-1	15	57		57	0.00
Public Conveniences		1	1		24	25		25	0.00
Bereavment Services (ie Cemeteries)	8	4	12	-89	317	240		240	0.41
Open Spaces	633	346	979	-46	152	1,085		1,085	26.00
Total	3,208	2,040	5,248	-1,315	854	4,787	-31	4,756	126.39

Summary of Budget 2007/08

Economic Regeneration and Strategic Housing

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £'000	Net Budget after use of Change Mgmt Reserve £'000	Staff Numbers FTE
Strategic Functions ER & SH Management and Support	57	4	61		-9	52		52	1.00
Economic Regeneration									
Rossendale Regeneration Delivery Team	180	111	291	-196	13	108		108	4.00
Tourism and Marketing		36	36			36		36	
Regeneration Projects		60	60	-55	37	42		42	
Parking	39	164	203	-160	23	66		66	1.00
Strategic Housing									
Housing Strategy	43	8	51		10	61		61	1.00
Homelessness		221	221	-40	5	186		186	
Private Sector Renewal	178	22	200	-100	-78	22		22	5.00
Elevate Project Management	80	232	312	-394	82	0		0	2.00
Total	577	858	1,435	-945	83	573	0	573	14.00

Summary of Budget 2007/08

Finance

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £'000	Net Budget after use of Change Mgmt Reserve £'000	Staff Numbers FTE
Finance Team	511	26	537	-30	-526	-19		-19	14.30
Internal Audit		102	102		-102	0		0	
Corporate Costs									
External Audit Fee		137	137			137	-15	122	
Bank Charges		20	20			20		20	
Treasury Management		10	10		32	42		42	
Total	511	295	806	-30	-596	180	-15	165	14.30

Summary of Budget 2007/08

Legal & Democratic Services

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £'000	Net Budget after use of Change Mgmt Reserve £'000	Staff Numbers FTE
Legal Services	226	31	257	-32	-188	37		37	6.50
Licensing Unit	117	17	134	-94	38	78		78	4.60
Democratic Services									
Democratic Services	255	68	323	-17	207	513	-5	508	6.70
Members Allowances etc	3	162	165			165		165	
Electoral Registration	20	23	43	-1	13	55		55	0.75
Elections	20	63	83		32	115		115	0.75
Property Services									
Property Services Team	147	164	311	-63	-278	-30		-30	4.68
Commercial Estate	0	34	34	-281	71	-176		-176	
Office Accommodation & Depots	43	312	355	-4	-351	0		0	2.50
Operational Properties	0	181	181	-36	-160	-15		-15	
Bus Shelters	19	59	78	-54	22	46		46	1.00
Total	850	1,114	1,964	-582	-594	788	-5	783	27.48

Summary of Budget 2007/08

Policy & Performance

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £'000	Net Budget after use of Change Mgmt Reserve £'000	Staff Numbers FTE
Policy and performance Team	87	24	111		30	141		141	2.00
Total	87	24	111	0	30	141	0	141	2.00

Summary of Budget 2007/08

Corporate Management

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £'000	Net Budget after use of Change Mgmt Reserve £'000	Staff Numbers FTE
Executive Team	322	101	423	-137	321	607	-8	599	7.00
Corporate Subscriptions		28	28			28		28	
Total	322	129	451	-137	321	635	-8	627	7.00

Summary of Budget 2007/08

Human Resources

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £'000	Net Budget after use of Change Mgmt Reserve £'000	Staff Numbers FTE
Human Resources	224	66	290	0	-260	30	-30	0	6.00
Training	98		98	0	10	108		108	0.50
Total	322	66	388	0	-250	138	-30	108	6.50

Summary of Budget 2007/08

Non-Distributed Costs

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £'000	Net Budget after use of Change Mgmt Reserve £'000	Staff Numbers FTE
Pension Costs	262		262			262		262	
Unused Office Accommodation			0		212	212		212	
Unused IT Facilities			0		90	90		90	
Other Costs / Income		94	94	-7	4	91		91	
Total	262	94	356	-7	306	655	0	655	0.00

Summary of Budget 2007/08

Capital Financing & Interest

Service	Employee Related Costs £000	Running Costs £000	Direct Costs £000	Direct Income £000	Indirect Costs / Income £000	Net Cost of Service £000	Non Recurrent use of Change Mgmt Reserve £'000	Net Budget after use of Change Mgmt Reserve £'000	Staff Numbers FTE
Minimum Revenue Provision		110	110			110		110	
Repayment of External Debt		0	0			0		0	
Interest on Long Term Borrowing		5	5			5		5	
Bank interest received		0	0	-213		-213		-213	
Reversal of Capital Charges to Services		0	0		-425	-425		-425	
Total	0	115	115	-213	-425	-523	0	-523	0.00

The Capital Programme

The Capital Programme is the Council's budget for spending on items which will generally have a useful life of more than one year, for example improvements to a building.

The programme is set within the framework set by the Medium Term Financial Strategy, the Capital Strategy and the Asset Management Plan.

The programme which has now been agreed by the Council concentrates resources on addressing backlogs of maintenance on assets and on improving the Council's IT infrastructure so that it can generate further efficiency. The Council is also continuing its significant investment in improving standards across private sector housing in the Borough including addressing the number of empty properties.

All this work is paid for from a number of sources

Grants from the Government and Others – The most significant of these is the grant for work on Private Sector Housing in the Bacup, Stacksteads and Britannia areas.

Income from Green Vale Homes – As part of the agreement to transfer the Council's housing stock Green Vale Homes will pay the Council a sum of money each year for five years. Some of this is earmarked for investment in IT, some for providing new affordable housing and some supports general capital spending.

Income from the sale of the Council's own assets – The Council routinely reviews whether it needs to retain various bits of land and other property and where they are not contributing to the achievement of the corporate priorities these can be sold and the income used to finance new investment.

The Council could also borrow money in the same way as a mortgage to pay for capital spending, but at present does not need to do so.

Capital Programme

Committed Projects 2006/07 - 2009/10



SCHEME	Total £000	2006/07	2007/08	2008/09	2009/10
		£000	£000	£000	£000
A Customer Services & e-Government					
Sundry IT	22	22	-	-	-
IT Strategy	419	94	125	100	100
A	441	116	125	100	100
B SS&L					
Hightown Wall	16	-	16	-	-
Refuse Collection Vehicles	348	348	-	-	-
Neighbourhood Team Vehicles (x2)	72	72	-	-	-
Playgrounds (5 years from 06/07)	155	-	55	50	50
Swinnel Brook	18	18	-	-	-
Cemeteries (5 yrs from 06/07)	120	30	30	30	30
Pathways (5 yrs from 07/08)	90	-	30	30	30
Land Drainage - Edgemoor Close	20	-	20	-	-
Land Drainage - Booth Road	11	-	11	-	-
Land Drainage - Rawtenstall Cemetery	29	-	29	-	-
Wheeled Bin	45	-	45	-	-
Environmental Improvement Programme	80	-	80	-	-
Bacup Town Centre Culvert	250	-	-	250	-
Sports playing Fields	135	-	45	45	45
ELEVATE - Environmental Projects	1,736	434	434	434	434
B	3,125	902	795	839	589
C Communities & Partnership					
MUGA whitakker park	2	2	-	-	-
Museum	60	15	15	15	15
E Lancs Railway	20	20	-	-	-
Whitworth Civic Hall - New Build	1,139	1,139	-	-	-
Bacup Leisure Hall	120	-	-	-	120
Panopticon	20	20	-	-	-
C	1,361	1,196	15	15	135
D Regeneration & Economic Dev					
Brownfield Sites (05/06 Reduction)	46	46	-	-	-
Futures Park - Grant adjustment	248	248	-	-	-
Car Park upgrading (5yrs from 06/07)	120	30	30	30	30
D	414	324	30	30	30

Capital Programme

Committed Projects 2006/07 - 2009/10

SCHEME	Total £000	2006/07	2007/08	2008/09	2009/10
		£000	£000	£000	£000
E Corporate					
Disability Improvements to Public Buildings	194	194	-	-	-
Accommodation Strategy	208	208	-	-	-
Building Maintenance (5 yrs from 06/07)	1,000	200	300	300	200
Pension Deficit	1,400	350	350	350	350
LSVT Cost - Insurance	218	218	-	-	-
Planning System	85	-	85	-	-
Henrietta St Depot	135	135	-	-	-
Restructuring Costs	110	110	-	-	-
E	3,350	1,415	735	650	550
F Housing					
Borough wide - Discretionary Grants	1,528	463	355	355	355
Affordable Housing	1,200	-	400	400	400
Capital Works	2,353	685	668	500	500
Capital agreed - roll over	90	90	-	-	-
Works in Default Contingency	255	-	85	85	85
Equity Release	900	-	300	300	300
Bacup & Stacksteads Burglary Fight back	17	17	-	-	-
Bacup & Stacksteads Pathfinder	6,714	1,416	1,766	1,766	1,766
F	13,057	2,671	3,574	3,406	3,406
Grand Total	(A+B+C+D+E+F) = G	21,748	6,624	5,274	4,810
Available Resources					
H Capital Grants	H	12,766	2,836	3,334	3,298
I Internal					
Capital Receipts b/fwd 1 April 2006	J	115	115	470	1,531
In Year misc land / vehicle sales		444	144	100	100
GVH - RTBs / affordable housing		6,093	1,670	1,676	1,438
VAT share		620	140	150	160
Property & land sales		3,232	1,197	1,035	1,000
Insurance Claim		992	992	-	-
Building Control Contribution		40	-	40	-
I		11,536	4,258	3,471	4,229
Grand Total of resources	(H + I) = K	24,302	7,094	6,805	7,527
Surplus / (Deficit) Cumulative	(K - G) = L		470	1,531	2,487
Surplus / (Deficit) In Year	(L - J) = M		355	1,061	956

Rossendale Borough Council

PO BOX 74

Bacup

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If you would like a summary of this information in large print, on audio cassette or language other than English, please let us know and we will be happy to arrange it.

Please telephone 01706 217777 or contact Communications Section, Town Centre Offices, Rawtenstall, BB4 7LZ

اگر آپ کو ان معلومات کا خلاصہ سے عربی میں، آڈیو کاسیٹ پر، یا بڑی فونٹ کے ساتھ کسی اور زبان میں، یا اگر آپ کو ہمارے
میراثی نہیں ہے، ہم کو آپ کے لئے ان کا اہتمام کریں گے۔
ہمارے میراثی 01706 217777 پر ٹیلیفون کریں یا بڑی فونٹ کے لئے ہمیں بتائیں سے ان پتہ پر رابطہ قائم کریں:

آپ کو یہ سہولتیں اس کے ساتھ ساتھ بڑے فونٹ میں، آڈیو کاسیٹ پر یا دیگر زبانوں میں بھی پیش کی جاسکتی ہیں۔
اگر آپ کو ان معلومات کا خلاصہ سے عربی میں، آڈیو کاسیٹ پر، یا بڑی فونٹ کے ساتھ کسی اور زبان میں، یا اگر آپ کو ہمارے
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