

| Bacup Leisure Hall  | Year to date   |                      |                  |                    |                  | Prev' YTD      |                  | Full Year<br>F'cast<br>£000 | Full Year<br>Budget<br>£000 | Variance<br>£000 |
|---------------------|----------------|----------------------|------------------|--------------------|------------------|----------------|------------------|-----------------------------|-----------------------------|------------------|
|                     | Actual<br>£000 | Forecast (1)<br>£000 | Variance<br>£000 | Budget (2)<br>£000 | Variance<br>£000 | Actual<br>£000 | Variance<br>£000 |                             |                             |                  |
| Revenue             | 35.6           | 33.5                 | 2.1              | 35.3               | 0.3              | 30.0           | 5.6              | 61.1                        | 76.3                        | (15.2)           |
| Gross profit        | (4.5)          | (5.3)                | 0.8              | (5.4)              | 1.0              | (6.0)          | 1.5              | (23.3)                      | (11.1)                      | (12.2)           |
| Gross profit %      | -13%           | -16%                 | 37%              | -15%               | 332%             | -20%           | 27%              | -38%                        | -15%                        | 80%              |
| Overheads           | 25.6           | 27.0                 | 1.4              | 28.1               | (2.6)            | 19.6           | (6.0)            | 54.6                        | 53.4                        | 1.2              |
| Funding Requirement | (30.1)         | (32.2)               | 2.1              | (33.6)             | 3.5              | (25.6)         | (4.5)            | (77.9)                      | (64.5)                      | (13.4)           |

| Haslingden Sports Centre | Year to date   |                  |                  |                |                  | Prev' YTD      |                  | Full Year<br>F'cast<br>£000 | Full Year<br>Budget<br>£000 | Variance<br>£000 |
|--------------------------|----------------|------------------|------------------|----------------|------------------|----------------|------------------|-----------------------------|-----------------------------|------------------|
|                          | Actual<br>£000 | Forecast<br>£000 | Variance<br>£000 | Budget<br>£000 | Variance<br>£000 | Actual<br>£000 | Variance<br>£000 |                             |                             |                  |
| Revenue                  | 327.4          | 324.1            | 3.2              | 337.2          | (9.9)            | 201.6          | 125.7            | 664.0                       | 702.2                       | (38.2)           |
| Gross profit             | 144.5          | 146.0            | (1.5)            | 153.1          | (8.7)            | 58.2           | 86.3             | 309.9                       | 333.5                       | (23.7)           |
| Gross profit %           | 44%            | 45%              | -46%             | 45%            | 88%              | 29%            | 69%              | 47%                         | 47%                         | 62%              |
| Overheads                | 132.9          | 134.4            | (1.6)            | 154.9          | (22.0)           | 58.2           | 74.6             | 303.1                       | 327.7                       | (24.5)           |
| Funding Requirement      | 11.6           | 11.5             | 0.1              | (1.7)          | 13.3             | (0.0)          | 11.6             | 6.7                         | 5.9                         | 0.9              |

| Haslingden Pool     | Year to date   |                  |                  |                |                  | Prev' YTD      |                  | Full Year<br>F'cast<br>£000 | Full Year<br>Budget<br>£000 | Variance<br>£000 |
|---------------------|----------------|------------------|------------------|----------------|------------------|----------------|------------------|-----------------------------|-----------------------------|------------------|
|                     | Actual<br>£000 | Forecast<br>£000 | Variance<br>£000 | Budget<br>£000 | Variance<br>£000 | Actual<br>£000 | Variance<br>£000 |                             |                             |                  |
| Revenue             | 105.6          | 104.2            | 1.4              | 100.8          | 4.8              | 98.0           | 7.6              | 202.1                       | 196.8                       | 5.3              |
| Gross profit        | (7.4)          | (6.2)            | (1.1)            | (9.5)          | 2.2              | (5.7)          | (1.6)            | (16.8)                      | (25.4)                      | 8.6              |
| Gross profit %      | -7%            | -6%              | -81%             | -9%            | 45%              | -6%            | -21%             | -8%                         | -13%                        | 162%             |
| Overheads           | 49.5           | 51.3             | (1.9)            | 52.4           | (3.0)            | 37.8           | 11.7             | 103.2                       | 100.8                       | 2.4              |
| Funding Requirement | (56.8)         | (57.5)           | 0.7              | (61.9)         | 5.1              | (43.5)         | (13.3)           | (120.0)                     | (126.2)                     | 6.2              |

| Marl Pits           | Year to date   |                  |                  |                |                  | Prev' YTD      |                  | Full Year<br>F'cast<br>£000 | Full Year<br>Budget<br>£000 | Variance<br>£000 |
|---------------------|----------------|------------------|------------------|----------------|------------------|----------------|------------------|-----------------------------|-----------------------------|------------------|
|                     | Actual<br>£000 | Forecast<br>£000 | Variance<br>£000 | Budget<br>£000 | Variance<br>£000 | Actual<br>£000 | Variance<br>£000 |                             |                             |                  |
| Revenue             | 139.3          | 142.8            | (3.6)            | 164.2          | (25.0)           | 159.1          | (19.9)           | 276.1                       | 313.2                       | (37.1)           |
| Gross profit        | (2.8)          | 3.5              | (6.3)            | 13.1           | (16.0)           | 14.6           | (17.4)           | 1.8                         | 9.9                         | (8.1)            |
| Gross profit %      | -2%            | 2%               | 177%             | 8%             | 64%              | 9%             | 88%              | 1%                          | 3%                          | 22%              |
| Overheads           | 65.9           | 65.0             | 0.9              | 66.6           | (0.7)            | 50.8           | 15.1             | 127.6                       | 127.6                       | (0.0)            |
| Funding Requirement | (68.7)         | (61.5)           | (7.3)            | (53.4)         | (15.3)           | (36.2)         | (32.6)           | (125.7)                     | (117.6)                     | (8.1)            |

| Ski Rossendale      | Year to date   |                  |                  |                |                  | Prev' YTD      |                  | Full Year<br>F'cast<br>£000 | Full Year<br>Budget<br>£000 | Variance<br>£000 |
|---------------------|----------------|------------------|------------------|----------------|------------------|----------------|------------------|-----------------------------|-----------------------------|------------------|
|                     | Actual<br>£000 | Forecast<br>£000 | Variance<br>£000 | Budget<br>£000 | Variance<br>£000 | Actual<br>£000 | Variance<br>£000 |                             |                             |                  |
| Revenue             | 264.8          | 288.7            | (23.8)           | 357.0          | (92.1)           | 357.0          | (92.1)           | 502.9                       | 633.5                       | (130.6)          |
| Gross profit        | 56.7           | 79.7             | (23.0)           | 114.1          | (57.3)           | 86.9           | (30.1)           | 105.8                       | 157.2                       | (51.3)           |
| Gross profit %      | 21%            | 28%              | 97%              | 32%            | 62%              | 24%            | 33%              | 21%                         | 25%                         | 39%              |
| Overheads           | 60.6           | 68.6             | (8.0)            | 66.2           | (5.6)            | 60.8           | (0.2)            | 128.1                       | 121.6                       | 6.5              |
| Funding Requirement | (3.9)          | 11.2             | (15.0)           | 47.8           | (51.7)           | 26.1           | (29.9)           | (22.2)                      | 35.6                        | (57.8)           |

| Arts & Healthy Lifestyles | Year to date   |                  |                  |                |                  | Prev' YTD      |                  | Full Year<br>F'cast<br>£000 | Full Year<br>Budget<br>£000 | Variance<br>£000 |
|---------------------------|----------------|------------------|------------------|----------------|------------------|----------------|------------------|-----------------------------|-----------------------------|------------------|
|                           | Actual<br>£000 | Forecast<br>£000 | Variance<br>£000 | Budget<br>£000 | Variance<br>£000 | Actual<br>£000 | Variance<br>£000 |                             |                             |                  |
| Revenue                   | 110.9          | 112.5            | (1.6)            | 107.9          | 3.0              | 95.7           | 15.1             | 221.3                       | 217.1                       | 4.2              |
| Gross profit              | 3.2            | (0.3)            | 3.5              | (23.2)         | 26.4             | (9.9)          | 13.1             | 1.4                         | (39.0)                      | 40.4             |
| Gross profit %            | 3%             | 0%               | -214%            | -21%           | 894%             | -10%           | 87%              | 1%                          | -18%                        | 961%             |
| Overheads                 | 9.4            | 10.8             | (1.4)            | 12.8           | (3.4)            | 12.3           | (2.9)            | 24.7                        | 23.7                        | 1.0              |
| Funding Requirement       | (6.1)          | (11.1)           | 4.9              | (35.9)         | 29.8             | (22.2)         | 16.1             | (23.3)                      | (62.7)                      | 39.4             |

| External Activities | Year to date   |                  |                  |                |                  | Prev' YTD      |                  | Full Year<br>F'cast<br>£000 | Full Year<br>Budget<br>£000 | Variance<br>£000 |
|---------------------|----------------|------------------|------------------|----------------|------------------|----------------|------------------|-----------------------------|-----------------------------|------------------|
|                     | Actual<br>£000 | Forecast<br>£000 | Variance<br>£000 | Budget<br>£000 | Variance<br>£000 | Actual<br>£000 | Variance<br>£000 |                             |                             |                  |
| Revenue             | 45.0           | 47.8             | (2.8)            | 49.4           | (4.4)            | 228.6          | (183.6)          | 96.6                        | 97.8                        | (1.3)            |
| Gross profit        | 9.6            | 11.7             | (2.1)            | 11.3           | (1.7)            | 7.2            | 2.4              | 22.9                        | 20.4                        | 2.5              |
| Gross profit %      | 21%            | 24%              | 73%              | 23%            | 39%              | 3%             | -1%              | 24%                         | 21%                         | -192%            |
| Overheads           | 1.2            | 2.2              | (1.1)            | 2.7            | (1.5)            | (1.3)          | 2.4              | 5.9                         | 2.5                         | 3.5              |
| Funding Requirement | 8.4            | 9.4              | (1.0)            | 8.6            | (0.2)            | 8.5            | (0.1)            | 16.9                        | 17.9                        | (1.0)            |

| Head Office         | Year to date   |                  |                  |                |                  | Prev' YTD      |                  | Full Year<br>F'cast<br>£000 | Full Year<br>Budget<br>£000 | Variance<br>£000 |
|---------------------|----------------|------------------|------------------|----------------|------------------|----------------|------------------|-----------------------------|-----------------------------|------------------|
|                     | Actual<br>£000 | Forecast<br>£000 | Variance<br>£000 | Budget<br>£000 | Variance<br>£000 | Actual<br>£000 | Variance<br>£000 |                             |                             |                  |
| Revenue             | 0.0            | 0.0              | 0.0              | 0.0            | 0.0              | 21.0           | (21.0)           | 0.0                         | 0.0                         | 0.0              |
| Gross profit        | 0.0            | 0.0              | 0.0              | 0.0            | 0.0              | 21.0           | (21.0)           | 0.0                         | 0.0                         | 0.0              |
| Gross profit %      |                |                  |                  |                |                  |                |                  |                             |                             |                  |
| Overheads           | 191.7          | 195.1            | (3.4)            | 196.4          | (4.7)            | 189.0          | 2.6              | 352.6                       | 410.1                       | (57.5)           |
| Funding Requirement | (191.7)        | (195.1)          | 3.4              | (196.4)        | 4.7              | (168.1)        | (23.6)           | (352.6)                     | (410.1)                     | 57.5             |

| Total                   | Year to date   |                  |                  |                |                  | Prev' YTD      |                  | Full Year<br>F'cast<br>£000 | Full Year<br>Budget<br>£000 | Variance<br>£000 |
|-------------------------|----------------|------------------|------------------|----------------|------------------|----------------|------------------|-----------------------------|-----------------------------|------------------|
|                         | Actual<br>£000 | Forecast<br>£000 | Variance<br>£000 | Budget<br>£000 | Variance<br>£000 | Actual<br>£000 | Variance<br>£000 |                             |                             |                  |
| Revenue                 | 1,028.5        | 1,053.7          | (25.1)           | 1,151.9        | (123.4)          | 1,191.0        | (162.4)          | 2,024.1                     | 2,236.9                     | (212.8)          |
| Gross profit            | 199.4          | 229.1            | (29.8)           | 253.5          | (54.1)           | 166.2          | 33.2             | 401.7                       | 445.6                       | (43.8)           |
| Gross profit %          | 19%            | 22%              | 118%             | 22%            | 44%              | 14%            | -20%             | 20%                         | 20%                         | 21%              |
| Overheads               | 536.7          | 554.3            | 17.6             | 580.1          | 43.4             | 427.2          | (109.4)          | 1,099.8                     | 1,167.3                     | 67.5             |
| Funding Requirement     | (337.3)        | (325.2)          | (12.1)           | (326.6)        | (10.7)           | (261.1)        | (76.3)           | (698.1)                     | (721.7)                     | 23.6             |
| Funded by RBC Grant     | 337.3          | 325.2            | 12.1             | 326.6          | 10.7             | 205.5          | 131.8            | 696.8                       | 696.8                       | 0.0              |
| RLT surplus / (deficit) | 0.0            | 0.0              | (0.0)            | (0.0)          | 0.0              | (55.6)         | 55.6             | (1.3)                       | (24.9)                      | 23.6             |

- NB**  
1 - Forecast relates to the revised full year forecast made in March 2009  
2 - Budget is the original budget proposed in November 2008