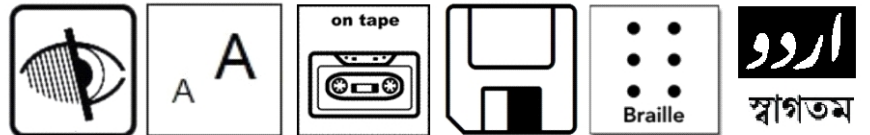


Monthly Financial Monitoring Report

2010/11 as at end of January 2011 – Period 10

Including a Glossary of terms on page 33



Monthly Financial Monitoring Report 2010/11 – end of January 2011

General Fund Revenue Operations – pages 4 to 23

The out-turn favourable impact on General Fund in 2010/11 compared to budget is **£240.5k** as at the end of January, an adverse movement of £9.7k since the December report which showed £250.2k.

The table below shows how this would potentially reduce the contribution to the Directorate Investment Reserve to £120k, leaving a closing balance on the General Fund Reserve of £1,035k.

General Fund Reserves	General Fund Reserve £000	Directorate Investment Reserve £000
Balance at 1st April 2010	999	233
IFRS Adj for annual leave cfwd	(85)	
Favourable/(adverse) movement in 2010/11	241	
50% transfer to Directorate Investment Reserve		
Place Directorate	(29)	
Business Directorate	(21)	120
Corporate Directorate	(70)	
Balance anticipated at 31st March 2011	1,035	353

Earmarked Revenue Reserves – page 24 to 25

The total cash-backed Earmarked Reserves at 1st April 2010 were £4,789k, including the above £233k Directorate Investment Reserve.

January saw the receipt of a £14k partial settlement of the VAT reclaim relating to leisure services going back to the 1970s.

There has been no change to the anticipated use of reserves in January, leaving an expected closing balance at 31st March 2011 of £3,753k.

Government Grants Unapplied – page 26

Government Grants Unapplied brought forward at 1st April 2010 amounted to £579k.

This is expected to leave an overall closing balance at 31st March 2011 of £620k. The £256k balance on the Housing Capital Pot grant has been included in the capital programme for 2011/12 to support further Disabled Facilities Grants. As part of the central government comprehensive spending review the Housing Capital Pot grant will not be continuing beyond the current financial year.

Staff Monitoring – page 26

Payroll savings to month 10 have risen by £43k this month to £222k with 5.5 FTE vacant posts in the revised establishment of 214.9 FTEs.

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Treasury & Cash Management - page 27 to 29

Cash Flow has remained buoyant during January, hitting a high of £18.8m on the 4th January and closing at just under £16.6m which is earning an effective average interest rate of 1.28% compared to the Sector model portfolio of 1.11%.

With average balances in January of £16.3m the estimates of interest income earned have risen by a further £1.4k for the year to £93.6k.

Debt collection rates for sundry invoices remain very favourable and page 29 shows the levels of collection of current year income. Total sundry debt reduced by £53k to £288k, reflected in a drop in the average debtor days indicator from 56 to 51, compared to the target of 80 days.

The Bad Debt Provision balance at the end of January remained at £127k against an estimated requirement of £82k. Officers will perform a further bad debt write off exercise in February to ensure the robustness of the balance sheet at the end of March.

Capital Receipts – page 30

Capital receipts in January were just £13k for the Q3 'Right to Buy' entitlement from Green Vale Homes. This has not changed the expected receipts for the year.

Useable Capital Receipts balance brought forward was £1,354k to which £618k is still expected to be added. Revenue contribution estimates are £618k, providing total funds of £2,658k against requirements for the 2010/11 capital programme of £1,874k. The table on page 32 shows that the balance at the end of 2010/11 is still expected to be around £784k.

Capital Programme and Funding – page 31 to 32

Commitments for two culvert projects and one new playground grant have added £176k to the capital programme in January. These projects are being partly funded by external grants and third-party contributions totalling £127k.

Capital spend this month includes £241k on Housing Market Renewal projects and £58k on Disabled Facilities Grants. The two culvert projects have incurred £119k, meaning that 58% of the revised £5.94m capital programme has been spent or committed by the end of January.

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General Fund Summary - January 2011 (Period 10)

Service Area	2010/11 Org Budget £000	2010/11 Forecast £000	2010/11 Variance (Adv)/Fav £000	Variance last reported £000	Change in Jan (Adv)/Fav £000
Place Directorate					
Communities	1,324.4	1,237.6	86.8	87.9	(1.2)
Customer Services and E-Government	1,754.8	1,784.7	(29.9)	10.9	(40.8)
Place Operations	4,132.9	4,132.1	0.8	0.4	0.4
Business Directorate					
Building Control Services	159.4	203.2	(43.8)	(45.0)	1.2
Legal & Democratic Services	976.7	915.1	61.6	61.5	0.1
Planning Services	597.3	566.3	31.0	(3.9)	34.9
Local Land Charges	45.2	67.1	(21.8)	(17.9)	(3.9)
Licensing	222.9	223.0	(0.1)	4.2	(4.3)
Health, Housing & Regeneration	1,200.8	1,185.6	15.3	17.1	(1.8)
Corporate Support Services					
Corporate Management	136.3	112.2	24.1	20.9	3.2
Finance & Property Services	319.5	249.2	70.3	77.0	(6.8)
People and Policy	188.7	142.8	45.9	26.0	19.9
Non Distributed Costs	473.2	493.7	(20.5)	(8.5)	(12.0)
Capital Financing and Interest	(718.9)	(739.8)	20.9	19.5	1.4
Leisure	1,109.7	1,109.7	-	-	-
Favourable impact on General Fund	11,923.0	11,682.5	240.5	250.2	(9.7)

The favourable revenue position at the end of January has declined by £9.7k since the December report. Activities to note in the year so far include:

- Total anticipated savings for the year in relation to staff and agency cover costs have increased by £34.8k in January to a total of £323.1k.
- The significant changes in January were:
 - IT costs have risen by £23k and the savings from the new mobile phone contract have been reduced savings by £8k.
 - Concessionary fares estimates have increased by £8k based on the costs to Q3.
 - Not back-filling Operations posts saves £33.9k, which is then directly used to increase the contribution to the vehicle replacement provision
 - Cemeteries income estimate has increased by £8.3k
 - Building & Development Control income – favourable change in income of £36.4, of which £11.7 transfer to Corporate Costs and £24.7 is a true increase in income.
 - Land charges income has reduced by £4k
 - Capacity Building Fund grant has now been received re costs incurred in Finance going back to 2006. It is proposed to invest this money in receipting software to resolve business continuity and security issues.
 - Immediate cessation of newsletter and advertising saves £17.2k
 - Investment Interest earned anticipates a further £1.4k

The main areas of movement in January can be seen in the table opposite.

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Monthly Financial Monitoring Report 2010/11 – end of January 2011

Major Variances in January	Favourable /(Adverse)	Net
Communities		
Events - Christmas lights	(1.4)	
Other variances	0.3	(1.1)
Customer Services and e Government		
New mobile phone contract - revised savings	(8.0)	
Computer Equipment & software licences	(23.0)	
Concessionary Fares	(8.0)	
Other variances	(1.8)	(40.8)
Place Operations		
Salaries & agency workers	33.9	
Tyres	(2.0)	
Recycling - paper income - volume reduction	(3.0)	
Cemeteries income	8.3	
Other variances	(3.8)	
Increase in Contrib to Vehicle Replacement Fund	(33.0)	0.4
Business Directorate		
Staffing and agency cover	0.9	
Building & Development Control income	36.4	* see below
Land Charges income	(4.0)	
Hackney licences	(4.3)	
Other variances	(1.0)	28.0
Business - Health, Housing & Regeneration		
Other variances	(1.8)	(1.8)
Corporate Management		
Other variances	3.2	3.2
Finance & Property Services		
Grant receipts for prior year expenditure	10.0	
Investment in Receipting software	(10.0)	
Repairs & Maintenance	(2.2)	
Water charges	(3.5)	
Other property variances	(1.1)	(6.8)
People & Policy (incl P&P & Comm)		
Cessation of Newsletter and Advertising	17.2	
Other variances	2.7	19.9
Non-Distributed Costs & Capital Financing		
Leisure projects - recycle planning fees/income	(11.7)	* see above
Investment Interest earned	1.4	
Other variances	(0.4)	(10.7)
Favourable/(adverse) on General Fund		(9.7)

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Monthly Financial Monitoring Report 2010/11 – end of January 2011

Communities - Period 10 (January)

Summary	2010/11 Org Budget £000	2010/11 Forecast £000	2010/11 Variance (Adv)/Fav £000	Variance last reported £000	Change in January (Adv)/Fav £000
Strategic Functions					
Community Management & Admin	225.2	206.1	19.1	19.4	(0.3)
Area Based Grant	31.9	31.9	0.0	0.0	(0.0)
Community Safety	198.9	192.8	6.1	5.9	0.1
Local Strategic Partnership	6.4	(25.2)	31.6	31.6	(0.0)
Area Forum Grant Budgets	20.0	20.0	-	-	-
Voluntary Sector Support					
Grants	319.0	311.8	7.2	7.2	-
Discretionary NNDR	44.8	39.0	5.7	5.7	-
Events	32.8	29.7	3.1	4.3	(1.3)
Neighbourhoods					
Environmental Area Teams	308.6	310.1	(1.4)	(1.2)	(0.3)
Markets	35.7	38.2	(2.5)	(2.7)	0.2
Pest Control	21.1	19.9	1.3	1.1	0.1
Dog Warden	36.6	31.5	5.1	4.9	0.2
Public Conveniences	23.2	23.2	-	-	-
Emergency Planning	20.2	8.6	11.6	11.6	-
Total	1,324.4	1,237.6	86.8	87.9	(1.2)

Key changes made during the period to the full year forecast	Variance Bfwd £000	Variance this Pd £000	Full-Yr £000	R A G
Community Admin - Salary saving service Development Officer	18.0		18.0	
Community Admin - community Gardens		(0.2)	(0.2)	
Community Safety - Misc admin Exp under spend	1.7	0.1	1.8	
Community Safety - CCTV Electricity	(0.6)		(0.6)	
LSP - vacancy of LSP manager	29.0		29.0	
LSP - External Printing & misc Exp under spend	3.4		3.4	
CCTV - Monitoring refund from 2008/09	3.8		3.8	
NNDR - discretionary Relief	5.7		5.7	
Museum - error in budget setting	7.2		7.2	
Events - adhoc events across the borough	4.4		4.4	
Events - Xmas lights to stay within budget	-	(1.4)	(1.4)	
Area Teams - Salary saving (Area Officer) / secondment	1.8		1.8	
Area Teams - misc costs increased	(1.6)	(0.3)	(1.9)	
Area Teams - Comm Development initiative closed a/c	-		-	
Markets - income	(3.6)	0.2	(3.4)	
Pest Control Fees	2.6	0.1	2.8	
Dog Warden running costs	4.6	0.2	4.8	
Misc under spends	(0.6)	0.1	(0.5)	
Emergency Planning	12.1		12.1	
TOTAL	87.9	(1.1)	86.8	

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Communities Highlight Report – Period 10

Historic Issues

- The Local Strategic Partnership officer left the council in May 2010. The duties performed by the LSP officer are being evaluated to ascertain if they can be absorbed within existing staff structures. The projected under-spend of £29k assumes that this vacancy remains unfilled for the duration of 2010-11.

Current Month Issues

- The majority of costs are now in for the Christmas lights and the costs are likely to exceed the budget by £1.4k

Future Issues

- Nothing to report

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Customer Services & E-Government - Period 10 (January)

Summary	2010/11 Org Budget £000	2010/11 Forecast £000	2010/11 Variance (Adv)/Fav £000	Variance last reported £000	Change in January (Adv)/Fav £000
Strategic Functions					
Management and Support	0.4	(0.6)	1.1	1.0	0.0
Service Assurance Team	42.7	30.8	12.0	10.2	1.7
Revenues, Benefits and Customer Services					
Local Tax Collection	335.2	305.3	29.9	30.9	(1.0)
Benefits Admin	364.9	388.8	(23.9)	(23.8)	(0.1)
Shared Contact Centre	51.5	51.5	0.0	0.0	-
Net - Benefit Payments & Subsidy received	(86.0)	(87.9)	1.9	1.3	0.5
Information and Communications Technology					
Technology	243.1	264.6	(21.5)	12.0	(33.5)
Concessionary Travel					
Concessionary Travel	803.0	832.3	(29.3)	(20.8)	(8.5)
Total	1,754.8	1,784.7	(29.9)	10.9	(40.8)

Key changes made during the period to the full year forecast	Variance Bfwd £000	Variance this Pd £000	Full-Yr £000	R A G
Cash Recovery of Housing Benefit over payments	2.0		2.0	
Courts Costs Income (net of costs) re non payment of Council Tax and Business Rates	26.6		26.6	
Revenue collection debit/credit card charges	6.0		6.0	
Estimated inflation uplift on outsourced Council Tax & Housing Benefit contract	(22.0)		(22.0)	
Computer Equipment / Computer Circuits	(37.5)		(37.5)	
Software Licenses / Disaster Recovery / Government Connect	25.4	(23.0)	2.4	
Commission - New Mobile Phone Contract / purchase of new handsets	14.5	(8.0)	6.5	
Concessionary Fares	(20.8)	(8.0)	(28.8)	
Salary Saving - admin officer vacancy	9.5		9.5	
Salary underspends - non take up of pension / reduced hours	12.5		12.5	
Other minor variances	(5.3)	(1.8)	(7.1)	
TOTAL	10.9	(40.8)	(29.9)	

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Customer Service & E-Government Highlight Report – Period 10

Historic Issues

- The Council has outsourced its Revenue Collection and Housing Benefit payment service to Capita. This contract is subject to inflation uplift (September RPI), effective from 1st October. Due to the higher than anticipated inflation the Capita contract will overspend by £21.5k in 2010/11

Current Month Issues

- Costs associated with Government Connect regarding the switchboard for the Revenues & Benefits service has resulted in an adverse budget movement of £8k.
- Delays in implementing a Satellite solution for provision of the Council's computer circuits has resulted in the existing internet provision being extended for a further three months at a cost of £5.7k.
- The projected expenditure on computer equipment and circuits has moved adversely by £7k due following an upgrade to the Operations telephony system and additional investment in firewall protection in advance of the introduction of a new elections system.
- The projection for Concessionary Fares moved adversely in January by £8.1k, bringing the projected shortfall on Concessionary Fares for 2011-12 to £29k. The biggest inflationary pressure came from fares increases charged by bus operators (mainly due to increased fuel charges).
- The purchase of new handsets for the new mobile phone contract has resulted in an adverse variance of £8k.

Future Issues

- Housing benefit subsidy is difficult to predict. The Council will incur a shortfall of around £90k in Housing Benefit subsidy relating to supported tenancies, though this may be partly offset by the collect of Council Tax and Housing Benefit overpayments from previous financial years.

In previous years' any shortfall within Housing Benefit subsidy has been absorbed within Customer Services and E-Government budgets. Should this not be the case for 2010-11, the budget volatility reserve will be used to meet any shortfall.

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Place Operations - Period 10 (January)

Summary	2010/11 Org Budget £000	2010/11 Forecast £000	2010/11 Variance (Adv)/Fav £000	Variance last reported £000	Change in January (Adv)/Fav £000
Strategic Functions					
Operations Admin / Vehicle Maintenance	271.1	261.1	10.0	9.4	0.6
Operational Functions					
Refuse Collection	1,417.3	1,451.0	(33.7)	(19.1)	(14.6)
Street Sweeping	910.6	912.8	(2.2)	1.9	(4.1)
Open Spaces Contracts	1,483.0	1,464.2	18.8	8.7	10.1
Bereavement Services / Cemeteries	50.9	43.0	7.9	(0.4)	8.3
Total	4,132.9	4,132.1	0.8	0.4	0.4

Key changes made during the period to the full year forecast	Variance Bfwd £000	Variance this Pd £000	Full-Yr £000	R A G
Salaries / Agency	129.3	33.9	163.2	
Subscriptions	7.6		7.6	
Repairs and Fitters	5.6	(1.2)	4.4	
LCC Income	1.8		1.8	
Health and Safety Costs	(6.1)	(1.0)	(7.1)	
Tyres	(10.9)	(2.0)	(12.9)	
Vehicle Related Consumables	10.5	1.1	11.6	
Vehicle Maintenance - Hire of Tools & Equipment	(18.2)		(18.2)	
Purchase of Vehicle Jet Wash	(7.0)		(7.0)	
Fuel	(88.7)	0.7	(88.0)	
Purchase of Vehicle Tracking	(9.5)		(9.5)	
Vehicle Leases / Hire / Financing	18.7		18.7	
Refuse Sacks	(15.7)	0.1	(15.6)	
Recycling Income - Paper & Cardboard (net of Tipping off charges)	76.6	(3.0)	73.6	
Recycling Income - Glass, Cans & Plastics	55.2		55.2	
Bulky Collections	(7.7)		(7.7)	
Trade Waste Income and fees	(16.6)	(0.9)	(17.5)	
Clinical Waste	(5.6)	(0.8)	(6.4)	
Bin deliveries	2.6		2.6	
Revenue purchase of bins	(24.0)		(24.0)	
Street Litter Bins	5.0		5.0	
Contribution to Vehicle Replacement Fund	(48.0)	(33.0)	(81.0)	
Tipping Fees	35.6		35.6	
Sweeper Brushes	(3.3)	0.7	(2.6)	
Calendars	(12.6)	1.6	(11.0)	
Water Rates	(1.1)	0.2	(0.9)	
Purchase of Parks Vehicles (Excavator, Tractor, Gritter)	(40.2)		(40.2)	
Tools and Equipment & other parks related expenditure	(30.0)	(2.6)	(32.6)	
Parks Development	10.0		10.0	
Other private contractors	(14.2)	(1.7)	(15.9)	
Small Insurance Claim	3.5		3.5	
Cemeteries Income	(0.9)	8.3	7.4	
Mobile Phones	(1.4)		(1.4)	
Miscellaneous (over) spends	0.1		0.1	
TOTAL	0.4	0.4	0.8	

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Operations Highlight Report – Period 10

Historic Issues

- Various vacancies are forecast to save £163k net of agency cover.
- Purchase of a skip wagon in 2009/10 has favourably affected the tipping costs this year, current estimates are a £31.9k saving.
- Paper income is currently assumed at £66 per ton but this is subject to market fluctuations. Along with reduced charges and an income of £28 per tonne for tipping glass, cans and plastics, the total favourable variance for recycling was £133k.
- Front Line Vehicle replacement period has been extended from three to five years, expected saving in the year is £35k.

Current Month Issues

- There is no longer an intention to back fill the vacant posts within Operations, consequently the previous staff salary forecasts were overstated by £34k.
- The favourable movement in salary forecast above has allowed an increase of £33k in the transfer to the vehicle replacement provision, bringing the estimated value of this year's provision to £81k compared to an original budget of £nil. This vehicle replacement provision is currently planned to contribute £100k to the cost of 3 new Hako street sweepers in the capital programme for 2013/14.
- Cemeteries income has increased in both Haslingden and Whitworth by a total of £8k.
- Conversely, the adverse variances in January include orders for tyres which have increased by a further £2k to adverse £12.9k variance for the year.
- The tonnage of paper collected over the Christmas period is below that expected which has had a negative impact on the income forecast by £3k.

Futures Issues

- Income from recycling activities is subject to market fluctuations, all projections are based on current prices.
- Officers have been informed in February that the introduction of separate food waste collections will not be enforced within the life of the current cost share agreement, ie beyond the current Medium Term Financial Strategy.

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Business Services - Period 10 (January)

Summary	2010/11 Org Budget £000	2010/11 Forecast £000	2010/11 Variance (Adv)/Fav £000	Variance last reported £000	Change in January (Adv)/Fav £000
Strategic Functions					
Executive Director of Business	0.4	0.4	-	-	-
Planning					
Development Control	402.7	377.6	25.1	(7.1)	32.2
Forward Planning	194.6	188.8	5.9	3.2	2.7
Land Charges	45.2	67.1	(21.8)	(17.9)	(3.9)
Building Control					
Building Control - Fee Earning Account	34.5	63.3	(28.7)	(30.2)	1.4
Building Control - Statutory Function	116.9	131.9	(15.0)	(14.8)	(0.2)
Building Control - Street Signs	8.0	8.0	-	-	-
Legal Services	29.8	17.0	12.8	12.7	0.1
Democratic Services					
Electoral Registration	76.6	74.9	1.7	2.0	(0.3)
Elections	92.3	93.5	(1.3)	(1.3)	0.0
Democratic Representation	647.2	619.3	27.9	27.5	0.3
Mayoralty	119.0	98.5	20.5	20.5	(0.0)
Town Twinning	11.5	11.5	-	-	-
Licensing	222.9	223.0	(0.1)	4.2	(4.3)
Total	2,001.5	1,974.7	26.9	(1.1)	28.0

Key changes made during the period to the full year forecast	Variance Bfwd £000	Variance this Pd £000	Full-Yr £000	R A G
Development Control - Computer Software	(9.5)	(4.4)	(13.9)	
Development Control - Professional Services	16.0		16.0	
Development Control - Restructure	3.2	0.9	4.1	
Development Control - income	(24.3)	35.2	10.9	
Development Control - miscellaneous	7.7	0.7	8.4	
Forward Planning - staff vacancy	8.9		8.9	
Forward Planning - miscellaneous	(3.1)	2.5	(0.6)	
Building Control - Salaries	(1.7)		(1.7)	
Building Control - Income	(35.7)	1.2	(34.5)	
Building Control - Misc	(6.8)	0.1	(6.7)	
Land Charges - Redundancy related expenditure	(3.1)		(3.1)	
Land Charges - Income	(18.2)	(4.0)	(22.2)	
Legal - Staff restructure new Assistant Solicitor post on lower SPoint	16.9		16.9	
Legal - Court Fees (expenditure)	(10.6)	0.1	(10.5)	
Legal - Income	0.4		0.4	
Democratic Services - staff vacancies and advertisements	11.2		11.2	
Democratic Services - Local Democracy Week	4.7		4.7	
Democratic Services - Members Allowances & expenses	14.4	0.3	14.7	
Mayoralty - Agency / staff	18.9		18.9	
Mayoralty - misc	1.1		1.1	
Elections - Saving on Local and Parliamentary	5.3	(0.3)	5.0	
Elections - Two By-Elections - costs coming in lower	(0.0)		(0.0)	
Local Elections - Employees Tax.	(5.4)		(5.4)	
Licensing - Salaries	3.5		3.5	
Licensing - Hackney Licenses	-	(4.3)	(4.3)	
Licensing - miscellaneous	(3.1)		(3.1)	
Other Miscellaneous under spends	8.1		8.1	
TOTAL	(1.2)	28.0	26.8	

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Monthly Financial Monitoring Report 2010/11 – end of January 2011

Business Highlight Report – Period 10

Historic Issues

- The 2010-11 budgets for Planning Income, Land Charges & Building Control were reduced to reflect the downturn in the wider economy.
- In August the organisational restructure of the Environmental Health services was reflected in the accounts as follows:

	Formerly	Moved to
Emergency Planning	Business Directorate	Place - Communities
Licensing	Business Directorate	Remains in Business Directorate
Regeneration	Place Directorate	Business - Health, Housing & Regeneration
Environmental Health	Business Directorate	

Current Month Issues

- The Business directorate is currently forecast to under spend by £26.9k, which reflects a positive movement of £28k in January.
- There have been no significant movements within the month for Legal, Elections or Democratic Services.
- A number of major planning applications have been received in January, significantly improving the financial forecast within the area (income up £35k). £11.7k of this was due to the reallocation of the planning fees pertaining to the sports development within Marl Pits & Haslingden Sports Centre (previously removed in Month 8). The cost of this has now been taken at a corporate level and reflected on page 22. This ensures that the £5.6m investment budget is spent on external design & construction costs.
- At the current rate of Income collection, Hackney and private carriage licenses would not meet the expected income target originally estimated from the licensing system (LALPAC). The expected income has therefore been reduced by £4.3k.
- The income within Building Control has also seen an upward movement of £1.2k due to a month of positive activity.
- However, Land charges income has dropped a further £4k.

Futures Issues

- Expenditure on the Core Strategy continues to be funded from the Earmarked Reserves as originally planned, and costs monitored carefully (see the Earmarked Reserves Schedule on page 24). However, following recent central government funding cuts, further receipts of Planning Delivery Grant will not now occur, which may result in changes to the programme of works to ensure that costs are limited to the specific balances held in earmarked reserves.

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Health, Housing & Regeneration - Period 10 (January)

Summary	2010/11 Org Budget £000	2010/11 Forecast £000	2010/11 Variance (Adv)/Fav £000	Variance last reported £000	Change in November (Adv)/Fav £000
Strategic Functions					
Regen Mangt & Admin	(0.3)	(2.1)	1.8	1.7	0.1
Tourism	64.6	62.2	2.4	2.8	(0.4)
Economic Regeneration					
Economic Regeneration	94.9	94.7	0.2	0.3	(0.0)
Regen Joint Delivery Team	64.5	64.5	0.0	(0.1)	0.1
Regeneration Projects	3.3	3.3	(0.0)	(0.0)	(0.0)
Parking	0.3	4.4	(4.1)	(4.1)	-
Strategic Housing					
Housing Strategy	94.2	95.5	(1.4)	(1.4)	0.0
Homelessness	180.5	201.2	(20.7)	(18.8)	(1.9)
Private Sector Renewal	16.6	26.3	(9.7)	(10.0)	0.3
Elevate Project Management	13.8	10.4	3.3	3.3	-
Environmental Health					
Environmental Health	668.6	625.1	43.5	43.5	(0.0)
Total	1,200.8	1,185.6	15.3	17.1	(1.8)

Key changes made during the period to the full year forecast	Variance Bfwd £000	Variance this Pd £000	Full-Yr £000	R A G
Regeneration Mgmt - under spend on non pay budgets	1.8	0.2	2.0	
Parking - Stickers and Parking Discs	(4.3)		(4.3)	
Economic Regen	(0.4)		(0.4)	
Tourism	2.8	(0.4)	2.4	
Homelessness	2.1		2.1	
Homelessness change manager	(20.0)		(20.0)	
Homelessness move in-house	-	(1.9)	(1.9)	
Private Sector Renewals -under spends on non pay budgets	4.4	0.3	4.7	
Private Sector Renewals -Hrs Reduction	2.0		2.0	
Unspent elevate grant now carried forward	(16.7)		(16.7)	
Housing Market renewal - recharges to capital	2.3		2.3	
Housing Strategy	(1.5)		(1.5)	
Environmental Health - Restructure & staff vacancies	52.7		52.7	
Environmental Health - External Contractors	1.6		1.6	
Environmental Health - Office Equipment	(1.1)		(1.1)	
Environmental Health - Land Charge Enquiry	0.8		0.8	
Environmental Health - Conference and Publicity	1.5		1.5	
Environmental Health - Noise Equipment	(6.4)		(6.4)	
Environmental Health - Permitted Processes & Other Income	(4.7)		(4.7)	
Environmental Health - Other	0.2		0.2	
TOTAL	17.1	(1.8)	15.3	

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Business - Health, Housing & Regeneration Highlight Report – Period 10

Historic Issues

- Environmental Health has now been incorporated with Regeneration to form Health, Housing and Regeneration as a sub-section of the Business Directorate.
- Environmental Health is predicted to under spend by £44k; this is primarily due to the consolidation of Environmental Health and Housing Market Renewal management. This projected under spend has previously been reported within the business directorate.

Current Month Issues

- The overall position of Health, Housing and Regeneration is a forecast under spend of £15.8k. This represents a negative movement of £1.8k within the month.
- The main negative movement within January is the order of works pertaining to transferring the homelessness service in-house, including electrics & IT networking and office removals. Expenditure in this area within 2010/11 is to be funded from general under spend in the first instance.
- There have been no other significant movements within the month.

Futures Issues

- In recent months options for the provision of the homelessness service, formerly provided by Greenvale Homes, has resulted in the works being brought back in-house. It is envisaged that this should result in a significant saving to the Council (current estimate circa £30k per annum). However, these savings are likely to accrue in 2011-12 onwards as staff are now due to transfer in March 2011.

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Corporate Management - Period 10 (January)

Summary	2010/11 Org Budget £000	2010/11 Forecast £000	2010/11 Variance (Adv)/Fav £000	Variance last reported £000	Change in January (Adv)/Fav £000
Corporate Management					
Executive Office	(58.5)	(72.2)	13.8	10.3	3.5
Corporate Contingency	30.0	30.0	-	-	-
Executive Support & Corporate Subscriptions	164.8	154.4	10.3	10.6	(0.3)
Total	136.3	112.2	24.1	20.9	3.2

Key changes made during the period to the full year forecast	Variance Bfwd £000	Variance this Pd £000	Full-Yr £000	R A G
Corporate Subscriptions	13.6		13.6	
Corporate Management Salaries - no pay award for 2010-11	6.0		6.0	
Corporate Management Salaries Increments	(1.0)		(1.0)	
Executive Support Salaries	7.3		7.3	
Professional Fees	3.8		3.8	
Corporate Personal Accident/Travel Insurance	(1.9)		(1.9)	
Contribution to East Lancs Railway - Future Capital Investment	(11.0)		(11.0)	
Miscellaneous non pay budgets	4.1	3.2	7.3	
TOTAL	20.9	3.2	24.1	

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Corporate Management Highlight Report – Period 10

Historic Issues

- The salary budgets for Corporate Management are predicted to under spend by £2k. This is partly due to a salary increment and personal accident insurance premium being paid.

Current Month Issues

- There is a favourable movement of £3.2k on Corporate non pay budgets this month.
- Details of plans to date for the Corporate Contingency are shown in the table below. Costs have reduced slightly from the original requests, resulting in a favourable movement of £5k in the balance available.

Corporate Contingency	£000
Balance brought forward 1st April 2010	37.9
Original Budget	30.0
Total Funds Available	67.9
Allocated	
Planning enforcement – agency cover	10.0
Works to prevent unauthorised vehicular access to Cherry Tree Lane Playing Fields	1.0
Legal Costs	1.0
Total Allocated	12.0
Balance Available	55.9

Futures Issues

- Nothing to report

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Finance and Property Services - Period 10 (January)

Summary	2010/11 Org Budget £000	2010/11 Forecast £000	2010/11 Variance (Adv)/Fav £000	Variance last reported £000	Change in January (Adv)/Fav £000
Financial Services Team	(2.8)	(9.0)	6.2	7.1	(1.0)
Internal Audit	87.0	73.9	13.1	13.1	-
Corporate Costs					
External Audit Fee	122.8	111.0	11.8	11.8	-
Bank Charges	20.2	24.0	(3.8)	(3.8)	-
Treasury Management	73.6	74.0	(0.4)	(0.4)	-
Property Services					
Property Services Team	(376.7)	(396.8)	20.1	17.9	2.2
Corporate Estates	(69.6)	(74.0)	4.5	3.7	0.7
Non Domestic Estates	(31.8)	(38.1)	6.4	6.7	(0.3)
Office Accommodation	40.4	47.9	(7.5)	(3.6)	(3.9)
Operational Properties	390.4	395.1	(4.7)	2.6	(7.3)
Leisure Properties	38.2	9.0	29.2	29.5	(0.3)
Bus Shelters	25.6	23.8	1.8	1.3	0.4
Business Centre	2.2	8.4	(6.2)	(8.9)	2.7
Total	319.5	249.2	70.3	77.0	(6.8)

18.7 -24.7 43.4 49.2 -5.8

Key changes made during the period to the full year forecast	Variance Bfwd £000	Variance this Pd £000	Full-Yr £000	R A G
Audit Commission Charges	11.8		11.8	
Bank charges	(3.8)		(3.8)	
Financial Services Artwork and Printing of Statements etc	3.2		3.2	
Salaries & Agency Cover	4.8		4.8	
Capacity Building Fund Grant	-	10.0	10.0	
Investment in Receipting system		(10.0)	(10.0)	
Internal Audit - saving on 2009/10 year-end accrual	13.1		13.1	
Other minor finance team variances	(1.2)	(1.0)	(2.2)	
Electricity - new contract effective 1st October 2010	24.7	(0.8)	23.9	
Gas - new contract effective 1st October 2010	8.9	(1.7)	7.2	
Repairs & Maintenance	25.3	(2.2)	23.1	
Estimated Water usage	(12.0)	(3.5)	(15.5)	
NNDR - small Business relief		0.7	0.7	
Legionella / Asbestos savings	4.6		4.6	
Income from shared premises	15.1		15.1	
Hardmans Mill - Termination costs	(8.0)		(8.0)	
Ski Rossendale - extended security contract	(12.7)	0.6	(12.1)	
Business Centre - Sal saving - Rec mngr not receiving Occ Mat pay	14.2		14.2	
Business Centre - savings Elec, Landscaping, Admin	10.8	0.7	11.5	
Business Centre - Misc income adhoc room hire	(2.2)	(0.7)	(2.9)	
Business Centre - Income shortfall	(35.1)		(35.1)	
Business Centre - New Burglar alarm due to storm damage	(0.7)		(0.7)	
Corporate Estates - Insurance claim, Land Search Fees	(2.1)		(2.1)	
Corporate Estates - income for Garage site and Land	2.7	0.2	2.9	
Estates - salary saving	5.8		5.8	
Industrial Estates - income	0.9	0.3	1.2	
Other facilities variances	8.9	0.8	9.7	
TOTAL	77.0	(6.7)	70.3	

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Finance & Property Services - Monitoring Highlight Report – Period 10

Financial Services

Historic Issues

- Following reductions in the 2009/10 audit fees, the Audit Commission are expected to reduce their fees by £11.8k.
- LCC Audit costs for 2009/10 Q4 were £13k lower than the year-end accrual
- Bank Charges for collecting credit and debit card payments are forecast at adverse £3.8k.
- All statutory publications are now produced wholly in-house, saving the authority £4k.
- A collaborative procurement for the secure collection of cash and cheques saves £1.2k

Current Month Issues

- Capacity Building Fund of £10k grant has been received re costs on risk management and procurement strategies developed since 2006. Officers are investigating business continuity & banking security compliance issues within the income receipting system, which may require some investment – therefore this £10k has been identified to fund those costs.

Futures Issues

- Nothing to report.

Property Services

Historic Issues

- Recovery of premises costs relating to occupancy of Bacup Library by LCC is predicted to have a favourable impact on the budgets of £11.2k

Current Month Issues

- Repair & maintenance – the forecast has moved adversely by £2.2k during the month. The predicted under spend is now likely to be £23.1k.
- The predicted under spend for Gas has moved adversely by £1.7k due to outstanding invoices for Stubblelee Hall received after contract change over, bringing the forecasted under spend to £7.2k.
- The estimated water costs increase of £3.5k is for surface area costs at Rawtenstall Market. Officers are reviewing options to reduce rainwater access to sewers to reduce the charges.
- The collapsed culvert at Hall Carr Road has now been included in the capital programme.

Futures Issues

- During recent storms a fallen tree damaged the wall at the side of Rawtenstall Market. It is estimated the repair work could cost in the region of £1k to £6k. Enquires are being made if the repair can be done in house to reduce the costs. This cannot be claimed on the insurance.
- RBC own the road to the Haslingden Tip which is in need of urgent repairs. The Council is responsible for 20% and LCC is responsible for 80% of repair work. It is likely the total costs are to be in the region of £40k. It is hoped that once the repairs have been done the road will become adopted and LCC will take over full responsibility.
- A boundary fence needs to be erected at Bacup Leisure Hall to separate both car parks. The type of fence used has to be approved by the new owner. The costs quoted to date are; Palisade Fencing £7.6k, Taurus Mesh Fencing £6k and wooden (painted Green) fencing £3.2k

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People and Policy - Period 10 (January)

Summary	2010/11 Org Budget £000	2010/11 Forecast £000	2010/11 Variance (Adv)/Fav £000	Variance last reported £000	Change in January (Adv)/Fav £000
People & Organisational Development					
Human Resources	(63.3)	(75.1)	11.8	10.4	1.4
Training	2.5	(2.9)	5.4	5.6	(0.2)
Policy & Performance					
Policy & Performance Team	106.6	103.0	3.6	3.5	0.1
Communications	142.9	117.7	25.1	6.5	18.7
Total	188.7	142.8	45.9	26.0	19.9

Key changes made during the period to the full year forecast	Variance Bfwd £000	Variance this Pd £000	Full-Yr £000	R A G
People & Policy - Staffing & Agency	10.7		10.7	
People & Policy - subscriptions	2.7		2.7	
People & Policy - Audit fees payslip printing	(3.0)	0.3	(2.7)	
People & Policy - Legal Fees relating to Job Evaluation	(22.8)		(22.8)	
People & Policy - Children Trust Income	20.0		20.0	
People & Policy - various non pay expenses	3.0	1.2	4.2	
People & Policy - Members Training	5.6		5.6	
Policy & Performance - staffing & agency	3.5	0.2	3.7	
Communications - various non-pay expenses	6.6	1.0	7.6	
Communications - Rossendale Alive		7.2	7.2	
Communications - Advertising		10.0	10.0	
Communications - Excess Travel	(0.3)		(0.3)	
TOTAL	26.0	19.9	45.9	

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People & Policy Highlight Report – Period 10

Historic Issues

- There is a part time vacancy within the HR team for which it is not anticipated to make an appointment during 2010-11, the saving arising from this vacancy will be £11k.
- Policy budgets are predicted to under spend by £3.5k mainly due to an employee leaving the Council pension scheme, and thus saving the Council pension contributions of 18.1%.

Current Month Issues

- There has been a favourable movement of £7k in month, due to the cessation of the Rossendale Alive newsletter.
- The projected expenditure from the advertising budget has reduced by £10k due to revised arrangements regarding publicizing the council's telephone numbers and services. Previously the Council had advertised in publications such as the BT phonebook.

Futures Issues

- Nothing to report

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Non-distributed Costs, Corporate Resources & Leisure Services

Period 10 (January)

Summary	2010/11 Org Budget £000	2010/11 Forecast £000	2010/11 Variance (Adv)/Fav £000	Variance last reported £000	Change in January (Adv)/Fav £000
Non Distributed Costs					
Employee & Pension Costs	209.6	218.2	(8.6)	(8.6)	0.0
Non-distributed Office Costs	196.0	207.7	(11.7)	0.0	(11.7)
Other Costs / Income	67.6	67.8	(0.2)	0.1	(0.2)
Capital Financing					
Minimum Revenue Provision	124.5	124.5	-	-	-
Investment Interest	(65.7)	(86.5)	20.9	19.5	1.4
Reversal of Capital Charges	(777.8)	(777.8)	-	-	-
Leisure	1,109.7	1,109.7	-	-	-
Total	864.0	863.6	0.4	11.0	(10.6)

Key changes made during the period to the full year forecast	Variance Bfwd £000	Variance this Pd £000	Full-Yr £000	R A G
Employees - target for in-year savings	(40.0)		(40.0)	
Pensions - Past employees (net of use of provisions)	31.8		31.8	
Interest Payable	5.0		5.0	
Bank Interest Earned	10.2	1.4	11.6	
Other Interest received	4.1		4.1	
Other Variances	(0.1)	(0.3)	(0.4)	
Leisure - recycling planning fees for capital projects	-	(11.7)	(11.7)	
TOTAL	11.0	(10.6)	0.4	

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Non-Distributed Costs & Capital Financing - Highlight Report – Period 10

Historic Issues

- Pension payments for former employees has reduced by £9.9k and pension strain payments for staff who retired early were paid off in 2009/10, giving a further saving of £21.8k. This results in a total saving of £31.8k
- In the original budget for 2010/11 a figure of £40k was anticipated for the in-year saving on people costs from vacant posts. As the salary budgets have progressed, these savings have been achieved throughout the Council services rather than in this general area.
- Interest payable to Trust Funds has declined in parallel with interest rates, leading to a saving of £5k.
- Interest awarded on a debt recovered through the courts was £4.1k.

Current Month Issues

- The favourable prediction on bank interest has increased to £11.6k for the year as cash balances continue to be buoyant.
- The recycling of planning fees for the leisure capital project has now been identified separately, rather than reducing the income for the planning section. This creates an adverse variance of £11.7k on Non-Distributed costs matched by a favourable variance in the planning service area of the Business Directorate. This treatment will also apply to planning fees in relation to reserved matters and building control fees.

Futures Issues

- Nothing to report.

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Earmarked Reserves

Earmarked Reserves (cash-backed items only)	Economic Regen Reserves									
	Change Manag't	Director Invest Reserve	Planning LABGIS	PlanningP DG	Core Strategy	Econ' Regen'	Budget Volatility	Housing Strategy Reserve	Single Status	Perform' Manage't
	AN060103	an060123	AN060107	AN060122	AN060108	AN060109	AN060110	AN060125	AN060111	AN060112
Balance at 01/04/10	329.5	233.0	139.3	128.6	225.0	800.6	314.0	0.0	430.2	65.0
Funds Received 2010/11										
2010/11 grants received										
Revenue income received								38.4		
Revenue income anticipated										
Total Funds Available	329.5	233.0	139.3	128.6	225.0	800.6	314.0	38.4	430.2	65.0
2010-11 Utilisation completed										
Job Evaluation									(70.0)	
2008-09 Capita Performance										(6.0)
NWDA ISUS Contribution						(5.0)				
2010/11 Utilisation Planned										
One-Off plans										
Valley Centre Project						(197.0)				
Business Start up grants						(31.6)				
Healthy Workplaces Officer										
Various Health projects										
Appraisal of 7 Conservation Areas			(20.0)							
Tourism Study			(9.0)			(10.0)				
Planning - Core Strategy				(15.7)						
Planning - Allocations				0.0						
Planning - Evidence Gathering				(37.0)						
PRG - CCTV (2 locations)										
PRG - Community Allotment										
PRG - Adrenalin Gateway										
PRG - Improvements to Signage										
Transfer re Bacup Leisure Hall										
Costs re Bacup Leisure Hall										
Leisure Building Project										
Members IT hardware		(4.0)								
Recurring plans										
Contributions for former HRA staff										
Tourism Support						(15.0)				
Matched funding NWDA grant						(26.4)				
Community Engagem't Officer										
Community Events										
Planning for Climate Change Officer										
Conversation Officers			(36.3)							
Transfers to/from Revenue										
Reserve Estimates 31/3/11	329.5	229.0	74.0	75.9	225.0	520.6	314.0	38.4	430.2	65.0
Future Utilisation Plans										
2011/12 Plans			(23.8)	(75.9)	(174.1)	(90.0)		(38.4)	(40.0)	(10.0)
2012/13 Plans			(14.2)		(50.9)	(58.0)				(10.0)
2013/14 Plans										(10.0)
2014/15 Plans										(10.0)
Potential Reserve Balances	329.5	229.0	36.0	(0.0)	0.0	372.6	314.0	0.0	390.2	25.0

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Earmarked Reserves (continued)

Earmarked Reserves (cash-backed items only)	Health & Wellbeing Projects	Contam Land	IT Reserve	Pension Fund Reserve	Leisure Reserves	Bacup N'hood Reserve	Perform Reward Grant	Aread Based Grants	Plan for Climate Change	Total
	AN060113	AN060114	AN060115	AN060117	AN060118	AN0601	AN060120	AN060121	AN060121	
Balance at 01/04/10	85.0	6.5	83.0	356.0	1,139.6	0.0	228.0	211.2	14.9	4,789.4
Funds Received 2010/11										
2010/11 grants received								206.5	22.5	229.0
Revenue income received				148.1	13.6					200.1
Revenue income anticipated				151.9						151.9
Total Funds Available	85.0	6.5	83.0	656.0	1,153.2	0.0	228.0	417.7	37.4	5,370.4
2010-11 Utilisation completed										
Job Evaluation										(70.0)
2008-09 Capita Performance										(6.0)
NWDA ISUS Contribution										(5.0)
2010/11 Utilisation Planned										
One-Off plans										
Valley Centre Project										(197.0)
Business Start up grants										(31.6)
Healthy Workplaces Officer										0.0
Various Health projects	(48.8)									(48.8)
Appraisal of 7 Conservation Areas										(20.0)
Tourism Study										(19.0)
Planning - Core Strategy										(15.7)
Planning - Allocations										0.0
Planning - Evidence Gathering										(37.0)
PRG - CCTV (2 locations)							(40.0)			(40.0)
PRG - Community Allotment							(28.0)			(28.0)
PRG - Adrenalin Gateway							(90.0)			(90.0)
PRG - Improvements to Signage							(70.0)			(70.0)
Transfer re Bacup Leisure Hall					(135.0)	135.0				0.0
Costs re Bacup Leisure Hall						(15.0)				(15.0)
Leisure Building Project					(500.0)					(500.0)
Members IT hardware										(4.0)
Replacement of Computer Circuits										0.0
Recurring plans										
Contributions for former HRA staff				(350.0)						(350.0)
Tourism Support										(15.0)
Matched funding NWDA grant										(26.4)
Community Engagem't Officer								(32.5)		(32.5)
Community Events								(20.0)		(20.0)
Planning for Climate Change Officer									(21.0)	(21.0)
Conversation Officers										(36.3)
Transfers to/from Revenue										0.0
Reserve Estimates 31/3/11	36.2	6.5	83.0	306.0	518.2	120.0	0.0	365.2	16.4	3,753.1
Future Utilisation Plans										
2011/12 Plans			(61.0)	(306.0)	(521.5)			(52.5)	(15.8)	(1,409.0)
2012/13 Plans								(21.7)		(154.8)
2013/14 Plans										(10.0)
2014/15 Plans										(10.0)
Potential Reserve Balances	36.2	6.5	22.0	0.0	(3.3)	120.0	0.0	291.0	0.6	2,169.3

Current issues

The Leisure Reserve has been increased by the receipt of £13.6k as a further part-payment in relation to the VAT reclaim for leisure services going back to the 1970s.

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Capital Grants Unapplied

Capital Grants Unapplied	Commun' for Habitats	Mortgage Rescue	Empty shops revival	Housing Capital Pot	Big Lottery Grants	Regenerat'n Grants	Commun' for Health	Total
	AL030114	AL030115	AL030116	AL030117	AL030118	AL030122	AL030131	
Balance at 01/04/10	16.8	48.7	52.6	218.0	63.0	0.0	179.5	578.6
New Funds Received 2010/11 2010/11 grant received to date				515.0		1,862.0		2,377.0
Total Funds Available	16.8	48.7	52.6	733.0	63.0	1,862.0	179.5	2,955.6
Year-to-date Utilisation in 2010/2011								
Community Engagement Officer								0.0
Community Events								0.0
Renewable Energy studies/costs								0.0
Natural Environment Study								0.0
Digitisation Costs								0.0
Planning for Climate Officer								0.0
Sport for England								0.0
Healthy Workplace officer							(16.2)	(16.2)
Computer Equipment								0.0
Housing Capital Programme (incl Elevate)								0.0
Disabled Facilities Grants				(322.0)				(322.0)
Compulsory Purchase Orders				(148.0)				(148.0)
Other Housing Capital Programme				(7.0)				(7.0)
Elevate Programme utilised to date						(738.0)		(738.0)
Elevate Programme estimate remaining						(1104.0)		(1104.0)
Transfer via I&E to Earmarked Reserves								0.0
Anticipated Balance 31/3/11	16.8	48.7	52.6	256.0	63.0	20.0	163.3	620.4
Future Utilisation Plans								
2011/12				(256.0)		(20.0)		(276.0)
2012/13								0.0
2013/14								0.0
Potential Reserve Balances	16.8	48.7	52.6	0.0	63.0	0.0	163.3	344.4

There have been no movements in January. Use of the Housing Capital Pot balance has been included in the capital programme for 2011/12 to support Disabled Facilities Grants.

Staff Costs

In cash terms, savings from salaries and agency staff have risen to £222k at the end of January with 5.5 full-time equivalent (FTE) vacancies in the revised establishment.

Employment Costs Period 10 - January 2011	YTD		Variance (Adv)/Fav £000	Movement (Adv)/Fav £000	Original Budget Staff FTEs	Revised Staff FTEs	Current Vacant Posts
	Budget £000	YTD Actual £000					
Place Directorate							
Communities Service	482	451	31	6	17.3	15.3	0.0
Customer Services	414	411	3	1	13.8	13.8	1.0
Operations Service	2,155	2,040	115	21	86.6	86.6	1.0
Business Directorate							
Building Control Services	169	174	(5)	(1)	5.0	5.0	0.0
Legal & Democratic Services	370	333	37	3	14.3	14.3	0.5
Planning Services	356	358	(2)	(0)	12.5	12.5	0.0
Local Land Charges	67	64	3	0	2.5	2.0	0.0
Licensing	165	170	(5)	(1)	6.6	6.6	0.8
Health, Housing & Regeneration	784	761	23	8	23.0	22.0	0.0
Corporate Services							
Corporate Management	305	300	5	2	6.0	6.0	1.0
Finance & Property Services	556	541	15	(1)	21.7	21.7	1.2
People & Org. Performance	270	259	11	2	9.1	9.1	0.0
Non-Distributed Costs	175	185	(10)	4	-	-	-
Total	6,268	6,046	222	43	218.4	214.9	5.5

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Treasury Management & Cash Flow Monitoring

Deposits and Interest Earned

All our treasury management activity continues to be in accordance with our treasury advisor's (Sector) recommendations, though there was a 2-day breach of the Treasury Management Practices in the first week of January, as noted on page 28.

In response to the balances available in early January a further £500k was transferred to the Alliance & Leicester account to maximise the deposit there to £5m. The NatWest account exceeded £5m on the 4th and 5th of January, but then benefits and precept payments reduced the balance back within accepted limits on the 6th January. With an average balance of £16.3m in January the revised interest rate forecast has increased by a further £1.4k since the December predictions to £93.6k favourable for the year.

Interest Forecast	Budget 10/11	F'cast 10/11	Variance Fav/(Adv)
Interest Paid	(19.3)	(14.3)	5.0
Interest Received	82.0	93.6	11.6
Total	62.7	79.3	16.6

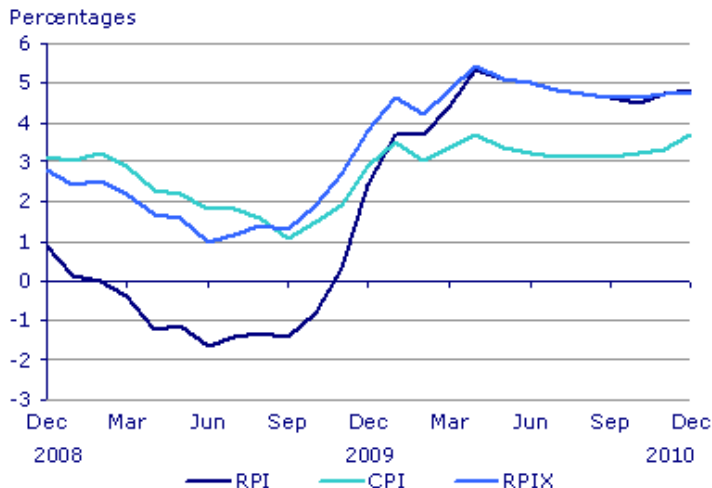
as at 31 January 2011		Gross Rate %	Interest Paid
NatWest	£1M +	0.80	Quarterly
Abbey National	£500 +	0.80	Quarterly
Alliance & Leicester	£500 +	0.80	Monthly
Bank of Scotland	£1 +	0.51	Monthly
Bank of Scotland	£3m 364 days	1.90	Oct 2011
	£2m 364 days	1.90	Mar 2011
Barclays	£1.5m 364 days	1.70	Mar 2011
	£1.5m 364 days	1.50	Mar 2011
Lancashire County Council		0.70	Quarterly

Economic Outlook (at 18th January 2011)

CPI annual inflation (the Government's target measure) was 3.7% in December, up slightly from 3.3% in November. RPI annual inflation similarly rose from 4.7% to 4.8%.

The main upward drivers in December continued to be food (+1.6%), especially wheat, breads and cereals, fuels and air transport (+2.8%).

Conversely furniture and furnishings rose less in the year to December 2010 than they did in the year to November.



Interest Rate Forward Predictions

The Sector forecast of the future base rates remained unchanged in January, with the first rise anticipated to occur in the last quarter of 2011.

However, the predictions for the rises in the PWLB 25-year loan rate slowed slightly, now reaching 5.4% a quarter later than previously anticipated.

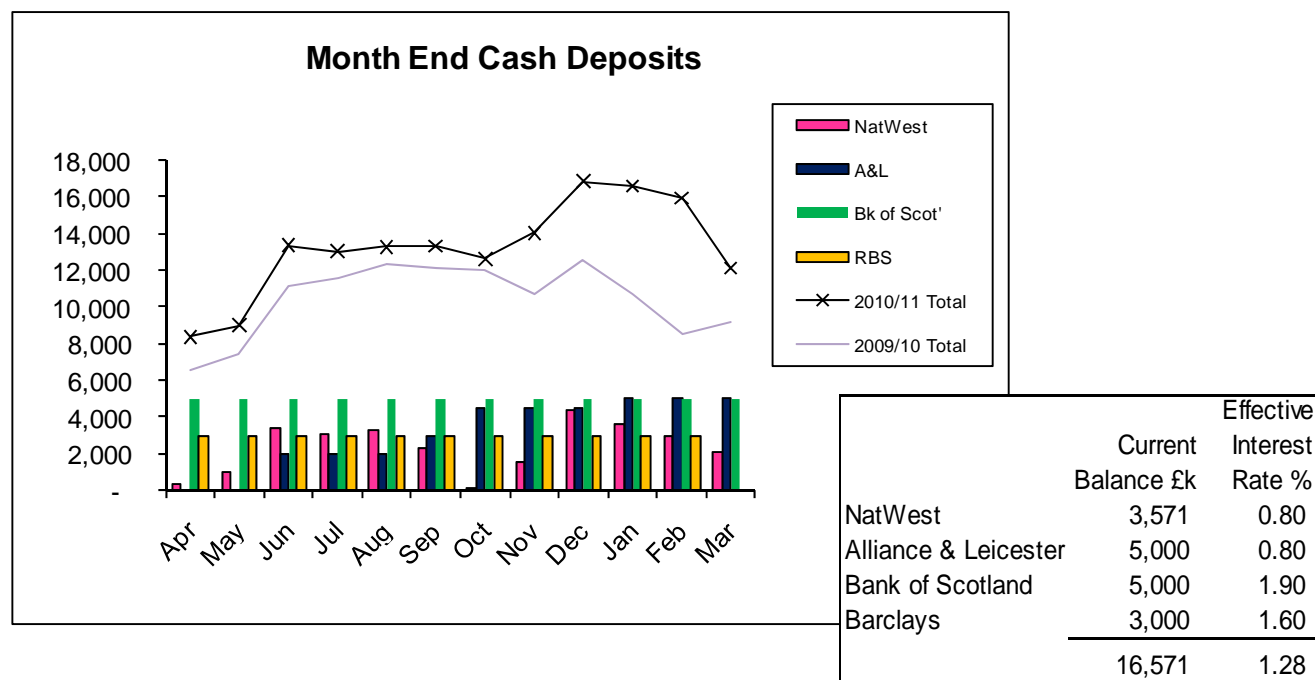
as at	Q/E1	Q/E2	Q/E3	Q/E4	Q/E1	Q/E2
21 Jan 2011	2011	2011	2011	2011	2012	2012
Base Rate	0.50%	0.50%	0.50%	0.75%	1.00%	1.25%
25yr PWLB	5.20%	5.20%	5.20%	5.30%	5.30%	5.40%

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Cash Flow Management

The Council's cash flow remains very buoyant (as shown in the table below). The precept payment 'holiday' in December meant that the cash position when the final council tax and business rates instalments were received at the beginning of January rose as predicted in the November report.



At the end of January a slightly higher percentage of the total balances were in the longer term investments than the previous month, resulting in a marginal rise in the effective interest rate yield to 1.28%, from 1.27% at the end of December. However, moving on another month without any change in the longer-term investments has reduced the average duration to maturity to 56 days. This compares to the Sector model short-term portfolio which remained unchanged at 1.11% in January with a similar fall in duration to 86 days.

The reducing average duration reflects the fact that £5m of the longer-term investments will mature in March. Officers are already considering the expected cash flows in the coming financial year to determine the possible length and value of replacement investments before the end of March to maximise the interest earning potential for 2011/12.

Treasury Management Practices and Prudential Indicators

Each year the Council updates its Treasury Management Strategy Statement and Treasury Management Practices. All the Council's investments continue to follow the policies laid down in the Strategy document, only using UK high street banks with high credit ratings and/or assisted by government funding.

The current Treasury Management Practices stipulate a maximum of £5m with any single institution, and £10m across a single group.

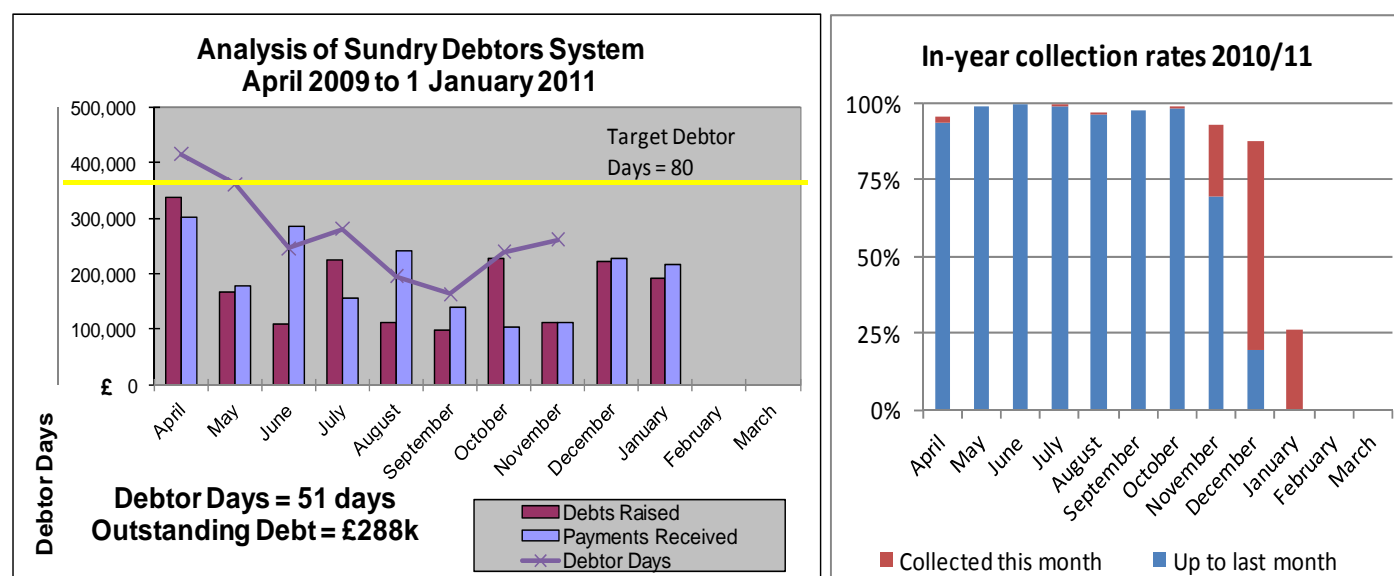
As predicted in the November report, the cash balance position on the 4th January 2011 exceeded £18.8m. In response a further £500k was transferred to the Alliance and Leicester account to bring this to the £5m maximum, but the NatWest account remained at £5.8m for two days until the payment of £1.2m of benefits on the 6th January and precepts of £2.8m on the 7th January. Given the very short-term nature of the situation in this instance, officers took the conscious decision not to place any money in the new Lancashire County Council fund.

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Sundry Debts Monitoring

A similarly important facet of cash flow management is the prompt collection of debts.



New debts raised in 2010/11 to date are £1,9m, of which £235.4k remains outstanding at the end of January. The value of debt raised before the 2010/11 financial year is £52.9k This continues to be chased by legal officers, though progress is slow. Overall, at 51 days, the debtor days performance is comparable with the 52 days at the same time last year and lower than the target of 80 days.

The chart on the right above presents the progress in collecting the current year debts, showing over 97% of invoices raised between April and the end of November have been collected including over 95.7% of April bills, many of which were payable by instalments.

The Doubtful Debt Provision at the beginning of January had been reduced to £126.7k against an estimated requirement of £82k shown opposite. Further write-offs will be considered in February to ensure the robustness of the balance sheet at the end of March.

	Mar 2009	Mar 2010	1 Jan 2011		1 Feb 2011		Doubtful Debt Prov'n	
	£k	£k	£k	£k	£k	£k	rate	value
2005/06 Debt	0.2	0.2		0.2		0.2	100%	0.2
2006/07 Debt	5.3	2.6		2.4		2.2	100%	2.2
2007/08 Debt	102.3	37.6		13.0		12.9	100%	12.9
2008/09 Debt	397.5	21.5		14.3		14.0	100%	14.0
2009/10 Debt		398.1		23.9		23.6	75%	21.5
2010/11 Debt								
Q1 - Apr			22.3		14.5		50%	7.3
Q1 - May			1.3		1.3		50%	0.7
Q1 - June			0.3	23.9	0.3	16.1	50%	0.2
Q2 - July			2.9		2.4		50%	1.2
Q2 - Aug			4.1		3.8		10%	0.4
Q2 - Sept			2.4	9.4	2.4	8.6	10%	0.2
Q3 - Oct			3.6		2.9		10%	0.3
Q3 - Nov			46.4		11.1		10%	1.1
Q3 - Dec			191.0	241.0	29.5	43.5	10%	3.0
Q4 - Jan			12.9		149.6		10%	15.0
Q4 - Feb					17.6		10%	1.8
Q4 - Mar				12.9		167.2	10%	0.0
Total Debt o/s	505.3	460.0		341.0		288.3		82.0

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Capital Programme

The Leisure Facilities Projects and other Performance Reward Grant projects came on board in quarter 3, with both expenditure and grant funding being shown on the following pages.

Capital Receipts Monitoring

Major Receipts:	Original	Surplus /	
	Expect'ns	Received	(Deficit)
	£000	£000	£000
Capital Receipts			
Land & Property Sales	100	180	80
CPO Reclaims	-	85	85
Equity Release/Elevate	-	13	13
GVH - RTB	100	154	54
Revenue Receipts			
GVH - Vat Shelter	520	151	(369)
	720	583	(137)

Historic issues

At present no estimates have been included in capital receipts for the sale of the old Haslingden Pool premises once the new facilities are complete. Proceeds will need to be used to balance the medium term capital programme in the 2012/13 and 2013/14 financial years.

Refunds of old Compulsory Purchase Order (CPO) deposits from the Courts remains at £85k with a revised full year forecast of £90k.

Green Vale Homes VAT Shelter payments are now only expected to cover the required transfer to the Pension Fund earmarked reserve for payments required to LCC Pension Fund. Consequently no Revenue Contribution to Capital Outlay (RCCO) is included in the table on page 32.

Current issues

There have been no further property sales in January but the expected income for the full year remains at the £350k, as shown on page 32.

In January the Council received £13k for the Q3 'Right to Buy' entitlement from Green Vale Homes. This leaves a Q4 estimate of £11k to reach the revised estimate of £165k on page 32.

The estimated Useable Capital Receipts available in 2010/11 is £1,972k, with a further £686k being contributed from revenue resources and earmarked reserves to make a total of £2,658k available in the year, as shown on page 32.

Section 106 Receipts Monitoring

There have been no movements in the S106 Deposits during January. Receipts in 2010/11 remained at £83k to fund future RBC capital projects and allocations at £26.9k relating to the Scour Moor site, bringing the balance held to £484k. The table below shows further details.

Section 106 Agreements	Third Party Projects	RBC Revenue Projects	RBC Capital Projects	Total Held
	£000	£000	£000	£000
Balance b fwd at 1st April 2010	157	215	56	428
Deposits received in 2010/11			83	83
Deposits applied in 2010/11			(27)	(27)
Current Balance	157	215	112	484

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Capital Programme Spending

Actual capital expenditure, compared to budget, is as follows:

SERVICE AREA	2010/11 Budget including slippage	Period 10 MONITORING		Full YR Forecast	% spend fo full yr forecast	Funding Arrangements					
	Total £000	Spend £000	Committ £000	Forecast £000	to date £000	Grants/ Insurance	Capital Receipts	RBC RCCO	External Loan	RBC Int Borrow	MRP Effect
Place Directorate											
Place Operations	1,313	1,019	188	1,668	72%	121	674	71	0	802	158
Customer Services & e Govt	0	138	0	181	76%	136	0	45	0	0	0
Communities	252	34	131	246	67%	194	37	0	0	15	0
Regeneration	30	2	0	54	4%	24	0	0	0	30	1
Corporate Support Services											
Finance & Property Services	385	212	95	511	60%	126	205	0	0	180	7
Leisure Facilities	0	57	70	500	25%	0	0	500	0	0	0
Other PRG Projects	0	0	38	76	50%	6	0	70	0	0	0
Housing	3,032	1,489	1	2,707	55%	2,435	272	0	0	0	0
	5,012	2,951	523	5,943	58%	3,042	1,188	686	0	1,027	166

Current issues

In January two new projects have been added to the Property Services section of the capital programme.

- Hall Carr Road Culvert is expected to cost £100k for which officers are seeking compensation.
- The replacement of a culvert near 144 Bury Road is expected to cost around £50k, but this is to be 50% funded by the Council and the balance from LCC.

A further grant has been received to support upgrading works to Sharneyford play ground, adding a further £26k to the capital programme this month.

This brings the current capital programme to just over £5.94m, of which 58% has been spent or committed to the end of January.

Capital expenditure in January totalled £470k with significant activity including:

- The Elevate face-lifting works of £110k and environmental works of £131k have been ordered, meaning that 59% of the revised programme has now been 'spent'.
- A further £58k on Disabled Facilities Grants brings spend to 78% of the programme.
- Playground equipment and the related works contract have been ordered to a total of £23k.
- £75k has either been spent or ordered to date in relation to the Hall Carr culvert and £45k of works ordered to replace the 144 Bury Road culvert.

Future issues

As reported in September, officers are currently in dispute over the use of historic Section 106 monies. Should the Council be deemed liable, then an unbudgeted outlay of £20k will be incurred.

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Capital Programme Funding

The right hand side of the table at the top of the previous page shows how the revised £5.9m capital programme is to be funded. Capital grants and other contributions are expected to total £3.017m. This leaves an intention to fund £1,188k from capital receipts, £116k from operational revenue contributions and £570 from Earmarked Reserves (total £1,874k as shown in the table below).

There is also a requirement to fund just over £1m of the capital programme from internal borrowing (largely in relation to vehicles – see MRP note below). The PWLB Loan for the Leisure Facilities Project has been held over to fund the bulk of the project in 2011/12.

Following the use of £1,874k to finance the 2010/11 capital programme costs, the revised expectation of capital resources at the 31st March 2011 remains static at £784k. Of this a balance of £99k will have been received from equity release returns and VAT refunds on Disabled Facilities Grants and the usage of these funds has therefore been reserved for future housing capital works. This leaves £686k to support the general capital programme in future years.

Useable Capital Receipts Forecast	£ 000
Useable Capital Receipts B'fwd 01/04/10	1,354
Capital Receipts expected in 2010/11	
Land & Property Sales	350
CPO Reclaims	90
Equity Release	13
RTB Capital Receipt	165
	1,972
Revenue Contributions to Capital (RCCO)	
VAT Shelter Balance after Pensions	-
from Leisure Facilities Reserves	500
from other Earmarked Reserves	70
from Revenue Operations	116
	2,658
Requirements of Capital Programme 2010/11	(1,874)
Capital Resources at 31st March 2011	784
Receipts reserved for housing capital wks	(99)
Remaining unreserved Capital Receipts	686

Minimum Revenue Provision

(No change in January 2010)

Internal borrowing is paid back over the life of the assets from the Revenue Account (known as the Minimum Revenue Provision or MRP) and the original budget for this in 2010/11 was £124.5k. Though £11k remains unallocated this has not been reflected in the Revenue monitoring in case capital receipts fall short of expectations, potentially resulting in more projects to be funded from internal borrowing.

MRP Summary for 2010/11	Budget £000	Charge £000	Available £000
Capital Financing (misc activity)			
Activity B'fwd		105.5	
New charges in 2010/11		8.0	
	124.5	113.5	11.0
Operations - Vehicles			
Charge re 2009/10 vehicles		269.4	
Charge re 2010/11 vehicles		158.1	
	496.9	427.5	69.4
Total	621.4	541.0	80.4

MRP charges relating to the purchase of the vehicle fleet have added £427.5k to the total charge and these are being met from the operations budgets in direct replacement of the former leasing costs. This has contributed £69.4k to the figure currently being transferred to the Vehicle Replacement Provision, as shown on page 10.

RCCO is Revenue Contribution to Capital Outlay

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Glossary

A statement of the Council's spending plans for revenue and capital expenditure over a specified period of time.

Capital expenditure

Spending on the acquisition or maintenance of assets either directly by the Council or indirectly in the form of grants to other persons or bodies. Section 40 of the Local Government and Housing Act 1989 defines 'expenditure for capital purposes'. Expenditure that does not fall within the definition must be charged to a revenue account.

Capital Receipts

Proceeds from the sale of fixed assets, such as land or buildings, or the repayment of capital grants or advances.

Cash & Cash Equivalents

Cash deposits are those which provide instant access to the funds without significant penalty of loss of interest. For the Council this includes the Alliance & Leicester 7-day notice account where funds may be withdrawn instantly if required with only minimal loss of interest. This is in comparison to short- and long-term **Investments** in which funds are untouchable during the life of the deposit.

Consumer Price Index (CPI)

The consumer price index (CPI) is a measure estimating the average price of consumer goods and services purchased by households. It is a price index determined by measuring the price of a standard group of goods meant to represent the typical market basket of a typical urban consumer and how this changed in the previous 12 months.

Earmarked Reserves

Cash-backed funds identified to fund specific projects in the future.

East-Lancs e-Partnership (ELeP)

A group of East Lancashire authorities which formed a guiding support network for the implementation of electronic service delivery improvements, including electronic purchasing, payments and consultation. This group has now been rolled up into the Lancashire Partnership Procurement Team and the experience and expertise gained locally over the past six years is being spread across the county.

General Fund

The main revenue fund of the Council. Spending on services is met from the General Fund. Spending on the provision of housing, however, must be charged to a separate Housing Revenue Account.

Government Grants Unapplied

Grants received in advance – these will be released into capital or revenue once projects come online.

Housing Market Renewal (HMR)

Grant received to improve and renew the housing stock within the Bacup and Stacksteads area. Also referred to as Elevate and now run by the Regenerate Pennine Lancashire team.

International Financial Reporting Standards (IFRS)

The International Accounting Standards which will apply to all local government bodies from the financial year commencing 1st April 2010, replacing the previous Statement of Recommended Practice.

Investments

The Council invests surplus cash in short- and long-term deposits in accordance with the Treasury Management Strategy and Practices revised in February each year. In this context short-term includes anything up to 365 days, and long-term is for more than one year. Funds deposited in such investments are not accessible until the end of the agreed terms.

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Local Authority Business Growth Incentive Scheme (LABGIS)

This is a means to reward Councils for increases in the rateable value of business properties above a certain threshold. Rossendale has received this for the first time in 2006/07 and used the extra income to create a Reserve for future Economic Development activity.

Local Strategic Partnership (LSP)

The Local Strategic Partnership brings together local representatives from the public, private, community, voluntary and faith sectors to deliver a better quality of life in Rossendale, as set out in the Sustainable Community Strategy 2008-2018.

Minimum Revenue Provision

The minimum amount which must be charged to the Council's revenue account each year and set aside as provision for credit liabilities, as required by the Local Government and Housing Act 1989.

National non-domestic rates (NDR)

A national non-domestic rate poundage for commercial premises is set annually by the government and collected by all local authorities. The proceeds are redistributed between local authorities in proportion to their adult populations.

Provision

Cash 'put aside' for expenditure on an intended project which is not commenced or complete at the year-end. This may include accumulating provisions, such as a vehicle replacement provision, and one-off projects.

Provisional

Best forecast given current knowledge.

Reserve

Amounts included in one financial year's accounts to provide for payment for goods or services, whether revenue or capital, in a future financial year.

Revenue account

An account that records an authority's day-to-day expenditure and income on such items as salaries and wages and other running costs of services.

Retail Price index (RPI) and (RPIX)

The Retail Price Index (RPI) is a measure of inflation published monthly by the Office for National Statistics. It measures the change in the cost of a basket of retail goods and service and is used by the government as a base for various purposes, such as the indexation of pensions, social housing rent increases and many employers also use it as a starting point in wage negotiations

RPIX is the RPI excluding mortgage interest payments.

Section 106 Agreement

Planning agreement whereby developers make a contribution towards specific projects linked to their development as a condition of planning application approval. Deposits may be for revenue or capital schemes, but application of the funds are dependent on firstly the developer, and then the Council, pursuing the projects specified within the agreement.

Sector

Sector is the company which provides the Council with Treasury Management advice, including daily market reports and predictions, credit rating updates, interest rate forecasts and annual reviews of our strategy and practices ahead of the February reports to Full Council. Sector also update their model investment portfolio on a monthly basis, which is the benchmark by which we measure our investment performance.

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آگر آپ کو ان معلومات کا ترجمہ یا سے تروف میں، آڈیو کاسٹ پر، یا انگریزی کے علاوہ کسی اور زبان میں اور کارڈ ریڈر کے ذریعے
مہربانی نہیں کریں، ہم ان کو آپ کے لئے اس کا انتظام کریں گے۔
ہمارے مہربانی 01706 217777 پر ٹیلیفون کریں یا پھر کمیونٹی کنکشن سیشن سے اس سے رابطہ قائم کریں:

آپنی اگر اسب تہوےر سار سٹفےپ بڈ ہرےفر ہاپام، اڈیو کاسےٹے اٹھا یا ہنگری ہڈا
انیا کون ہامام پےتے چان تاهلے انوگرھ کرے آمادےرکے جانالے آمرا ااتاسو ہنی منے
تار ہابمسا کرہا۔

انوگرھ کرے 01706 217777 ای ہانہارے اٹھا یا کمینیونکشن سیکشن، ٹاؤن سنٹر
افیس، رٹےسٹل بی.بی.8 ۹ ایل.جےڈ. ای ٹیکانام ہوگاہوگا کرہا۔

Other formats available on request.

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Rossendale Borough Council

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